



# 2025 ANNUAL FINANCIAL REPORT

*Prepared by Parkland County Finance Department  
with support from Communications Department  
and Governance & Engagement Department*



We acknowledge that we are located on the lands of Treaty 6 which is the traditional home of the Cree, Dene, Saulteaux, Blackfoot, Nakota Sioux nations, members of the Metis nations of Alberta, Inuit and all First Nations sharing this land for generations. We recognize the long history and contributions of Indigenous peoples who've cared for this land from time immemorial to the present. We acknowledge that we are all treaty people bound to one another by the spirit and intent of treaty as long as the sun shines, the grass grows, and the river flows.

# CONTENTS

## SECTION ONE | Welcome to Parkland County

- 2 Message from the Mayor
- 4 Financial Statement Discussion and Analysis
- 14 Parkland County Mayor and Council
- 15 2025 Organization Chart
- 17 Vision, Mission, Values
- 18 Strategic Plan Pillars and Goals
- 20 2025 Year in Review
- 22 GFOA Recognition

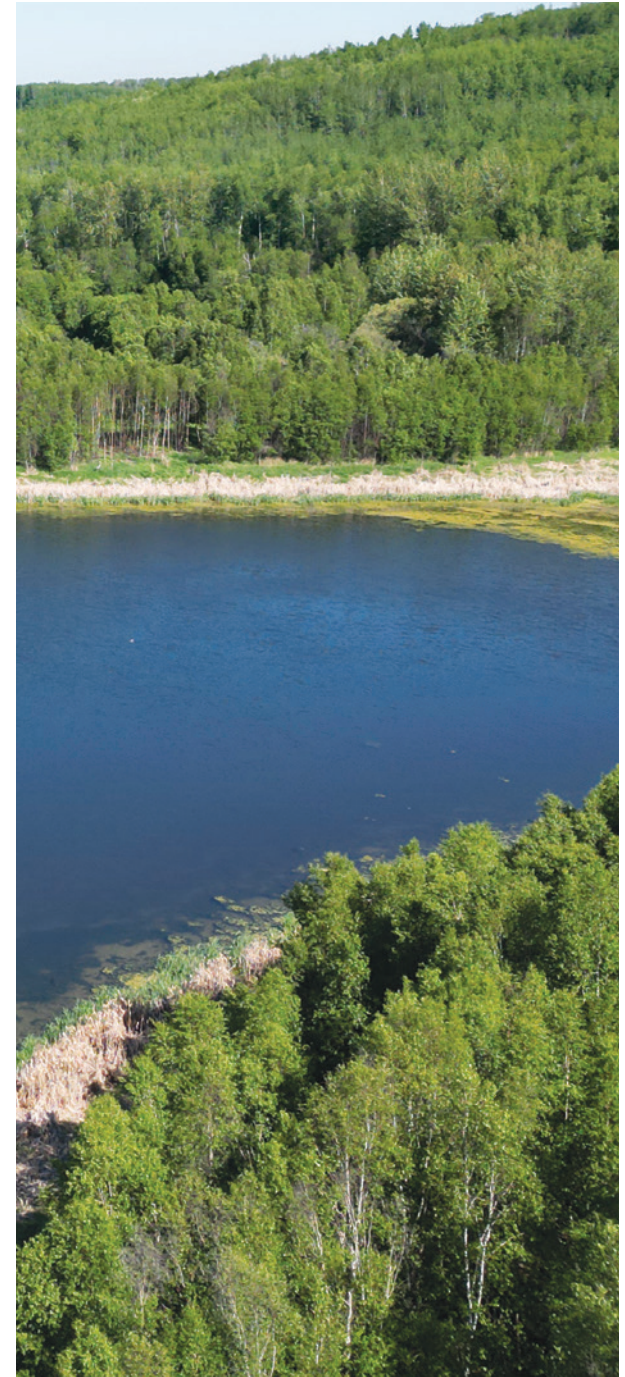
## SECTION TWO | Consolidated Financial Statements

- 27 Management's Responsibility for Financial Reporting
- 28 Independent Auditors' Report
- 30 Consolidated Statement of Financial Position
- 30 Consolidated Statement of Operations and Accumulated Surplus
- 31 Consolidated Statement of Change in Net Financial Assets
- 31 Consolidated Statement of Cash Flows
- 32 Notes to Consolidated Financial Statements

## SECTION THREE | Statistics (Unaudited)

- 48 Demographics and Other Statistics
- 49 Consolidated Expenses by Function / Consolidated Expenses by Object
- 50 Consolidated Revenue by Source
- 51 Consolidated Financial Position and Annual Surplus / Assessed Values for General Municipal Purposes
- 52 Tax Levy / Tax Rates / Tax Collection
- 53 Debt Limits / Long-Term Debt
- 54 Consolidated Capital Expenditures
- 55 Consolidated Restricted Surplus

Cover: Wetland in Parkland County





Parkland County Centre lobby

# SECTION ONE

## Welcome to Parkland County

- 2 Message from the Mayor
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## MESSAGE FROM THE MAYOR



Rod Shaigec  
Mayor, Parkland County

On behalf of Council and Administration, I am pleased to present Parkland County's 2025 Annual Financial Report. This report reflects our ongoing commitment to strong financial stewardship, transparent governance, and responsible planning as we work to support a growing, thriving region. As families and businesses continue to navigate economic pressures, Council remains focused on ensuring Parkland County delivers high quality services while keeping costs as stable and predictable as possible.

In 2025, we advanced key priorities identified by residents: maintaining and improving our extensive road network, strengthening emergency and protective services, supporting our agricultural sector, and creating the conditions for strong economic growth. These priorities guided every financial decision we made throughout the year. By managing resources carefully and seeking efficiencies across departments, we continued to invest in essential infrastructure and long term community needs while keeping tax increases among the lowest in the region.

This year also demonstrated the strength and resilience of our local economy. Parkland County remains one of Alberta's most attractive destinations for industrial and commercial investment, with the Acheson Industrial Area continuing to serve as a major economic engine for the province. Our ongoing work to diversify the tax base helps reduce financial pressure on residents while ensuring sustainable revenue to fund the services and programs our community relies on.

The 2025 financial statements included in this report reflect a municipality that is fiscally strong, responsibly managed, and well positioned for the future. Our long term financial planning framework continues to guide investments in core infrastructure, environmental stewardship, and sustainable growth—ensuring that Parkland County remains a safe, prosperous, and vibrant place to live, work, and do business.

I want to extend my sincere thanks to Council, Administration, and all County staff for their dedication, professionalism, and commitment to public service. I also want to thank our residents and business community for their ongoing engagement and trust. Together, we are building a Parkland County that is financially resilient today and prepared for the opportunities of tomorrow.

Sincerely,

A handwritten signature in black ink, appearing to read 'Rod Shaigec'. The signature is fluid and cursive, written over a white background.

ROD SHAI GEC,  
Mayor, Parkland County



Wabamun, northern lights

# FINANCIAL STATEMENT DISCUSSION AND ANALYSIS

The Financial Statement Discussion and Analysis (FSDA) explains how Parkland County (the County) manages the financial resources entrusted to it to deliver municipal services and infrastructure. It highlights significant variances in the consolidated financial statements, both year-over-year and between the approved budget and actual results, so residents can see how financial decisions translate into community outcomes.

The 2025 annual report includes the County's consolidated financial statements and accompanying notes, prepared in accordance with Canadian Public Sector Accounting Standards (PSAS). These statements include the County's proportionate share of the TransAlta Tri Leisure Centre and the Parkland County Municipal Library. The financial statements have been audited by Metrix Group LLP, who issued an Independent Auditor's Report. Together, the audited statements and report fulfill the legislative reporting requirements of Alberta's Municipal Government Act (MGA).

This FSDA, dated April 27, 2026, should be read alongside the consolidated financial statements. Both documents have been prepared by, and are the responsibility of Parkland County Management.

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
FINANCIAL ASSETS	223,696	212,131	189,580	184,540	182,182
LIABILITIES	97,394	97,427	82,692	82,810	93,922
NET FINANCIAL ASSETS	126,302	114,704	106,888	101,730	88,260
NON-FINANCIAL ASSETS	602,710	594,541	583,118	571,178	554,317
ACCUMULATED SURPLUS	729,012	709,245	690,006	672,908	642,577
Restatement due to accounting standard implementation*	-	-	1,989	-	-
ANNUAL SURPLUS	19,766	19,239	19,087	30,331	51,972

\*Public Sector Accounting Board PS3280 Asset Retirement Obligations implemented for the year ended December 31, 2023 and adjusted to the opening balance of accumulated surplus

The Consolidated Statement of Financial Position provides a snapshot of the County's overall fiscal health. It evaluates the County's ability to finance ongoing activities, meet long-term commitments, and manage liabilities.

Compared to the previous year, the County experienced growth across all major financial indicators:

- Financial Assets increased by \$11.6 million
- Liabilities remained stable, decreasing by only \$33 thousand
- Net Financial Assets increased by \$11.6 million
- Non-Financial Assets increased by \$8.2 million
- Accumulated Surplus grew by \$19.8 million

At the end of 2025, the County reported net financial assets of \$126.3 million, a 10.11% increase from the prior year.

Key drivers of this change include:

- Cash and cash equivalents increased by \$17.5 million, reflecting a strategic shift to high interest savings accounts to enhance liquidity and returns. This aligns with a \$1.9 million decrease in investments.
- Accounts receivable decreased by \$4.0 million due to grant payments received from Prairies Economic Development Canada and the final reimbursement related to the 2023 Range Road 70 wildfire.

- Accounts payable decreased by \$2.1 million, driven by timing differences in invoicing and payments for major capital projects.
- Deferred revenue decreased by \$1.9 million, primarily due to offsite levy activity and the utilization of \$25.7 million in grants during 2025.
- Long term debt increased by \$4.0 million, reflecting a new debenture for the Tomahawk Lagoon and additional draws on the infrastructure loan facility.
- Environmental liabilities decreased by \$496 thousand following updated reclamation assessments at select County sites.

The County's non-financial assets increased to \$602.7 million, a 1.37% increase from the previous year. These non-financial assets consist primarily of tangible capital assets such as roadways, buildings, vehicles and equipment, and water and wastewater infrastructure.

In 2025, the consolidated netbook value of tangible capital assets held by Parkland County increased by \$8.5 million, driven by:

- \$29.3 million in Council approved additions
- \$551 thousand in contributed assets
- Partially offset by \$19.8 million in amortization and \$1.6 million in net disposals

Non financial assets have continued to grow over the past five years due to sustained investment in both new and existing infrastructure. These investments extend the life of existing assets, reduce the risk of service disruption, and support community growth in areas such as Acheson and Wabamun. Reliable infrastructure ensures the County can consistently deliver essential programs and services to enhance quality of life for residents and support economic development.

Accumulated surplus represents the net economic resources the County has built over time. As detailed in Note 15 of the financial statements, it is comprised of:

- Restricted Surplus
- Unrestricted Surplus
- Equity invested in Tangible Capital Assets

Restricted surplus is a key financial management tool used to support long term sustainability and mitigate risk. By proactively setting funds aside, the County reduces reliance on debt financing and mitigates the impact of unexpected cash outflows. These allocations, governed by the County’s Restricted Surplus Policy, ensure that financial resources are managed with transparency and aligned with the long-term interests of residents and the municipality as a whole.

Administration will continue to use restricted surplus to strengthen financial resilience and support infrastructure priorities in 2026 and future years.

In 2025, restricted surplus increased by \$15.2 million, primarily due to Council approved transfers that support long term planning and lifecycle management. Restricted surplus also includes carryforward amounts for projects and programs underway at year end that will be completed in 2026.

## CONSOLIDATED STATEMENT OF OPERATIONS

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025 Actual	2024 Actual	2023 Actual	2022 Actual (restated)	2021 Actual
Operating Revenues	118,325	104,037	101,353	93,971	96,241
Operating Expenses	114,448	104,776	105,080	95,924	91,999
Other Items	15,889	19,978	22,814	32,284	47,730
Excess of Revenues over Expenses	19,766	19,239	19,087	30,331	51,972

The Consolidated Statement of Operations provides a high-level overview of the County’s financial performance for the year. It outlines the total revenues earned, how those funds were invested back into the community through various expenditures, and the resulting change in the County’s accumulated surplus. The County’s 2025 annual consolidated surplus was \$19.8 million.

## CONSOLIDATED OPERATING REVENUES

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025 Actual	2024 Actual	2023 Actual	2022 Actual (restated)	2021 Actual
Taxation	80,566	74,906	70,835	68,592	66,875
User Fees and Sales	14,732	14,224	12,558	11,511	10,980
Government Transfers for operating	12,330	5,558	9,959	6,962	8,921
Investment Income	6,771	6,308	4,640	3,870	3,298
Other Revenues — operating	1,711	1,017	1,029	645	926
Penalties	1,149	1,053	1,150	1,083	1,202
Licenses and Permits	1,067	971	1,182	1,308	4,039
Total Revenues by Object	118,326	104,037	101,353	93,971	96,241

In 2025, consolidated municipal revenues exceeded budget by \$11.7 million. This positive variance was driven primarily by two key areas:

- Investment income was higher than anticipated due to stronger short term yields and better than expected returns on variable rate instruments. In addition, several market linked principal protected notes were called during the year, generating one time interest payouts.
- Government transfers for operating exceeded budget due to the recognition of multiple grants, including a significant payment from Prairies Economic Development Canada.

Compared to the previous fiscal year, several revenue streams experienced notable growth:

- Municipal tax revenue increased by \$5.7 million following a Council approved 1.37% residential and 3.35% non-residential tax rate increase.
- User fees and sales rose due to higher municipal enforcement fine volumes and increased activity at Parkland County transfer stations.
- Investment income increased modestly, supported by call provisions on certain market linked bonds that generated additional interest revenue.
- Government transfers for operating grew with the receipt and recognition of various grants throughout 2025.
- Other revenue increased due to new cost recovery revenue for Fire Services and a one time cash in lieu payment received during the year.



Canola field

## CONSOLIDATED OPERATING EXPENSES

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
Salaries, wages, and employee benefits	43,227	39,462	37,285	35,407	34,370
Contracted and general services	22,591	19,638	22,801	19,387	20,519
Amortization of tangible capital assets	19,846	20,165	20,938	18,523	18,035
Transfers to governments, agencies, and organizations	11,869	8,824	7,586	7,856	4,263
Materials, goods, supplies, and utilities	9,292	9,557	9,441	8,631	8,964
Purchases from other governments	5,885	5,711	5,792	4,939	4,886
Interest on long-term debt	1,531	1,202	1,138	952	776
Bank charges	97	89	63	59	53
Asset retirement obligation accretion expense	71	63	-	-	-
Other	39	65	36	170	133
<b>TOTAL EXPENSES BY OBJECT</b>	<b>114,448</b>	<b>104,776</b>	<b>105,080</b>	<b>95,924</b>	<b>91,999</b>

Parkland County's consolidated municipal expenses in 2025 were \$969 thousand under budget, demonstrating strong fiscal management and the ability to adapt to shifting project requirements while maintaining high service levels.

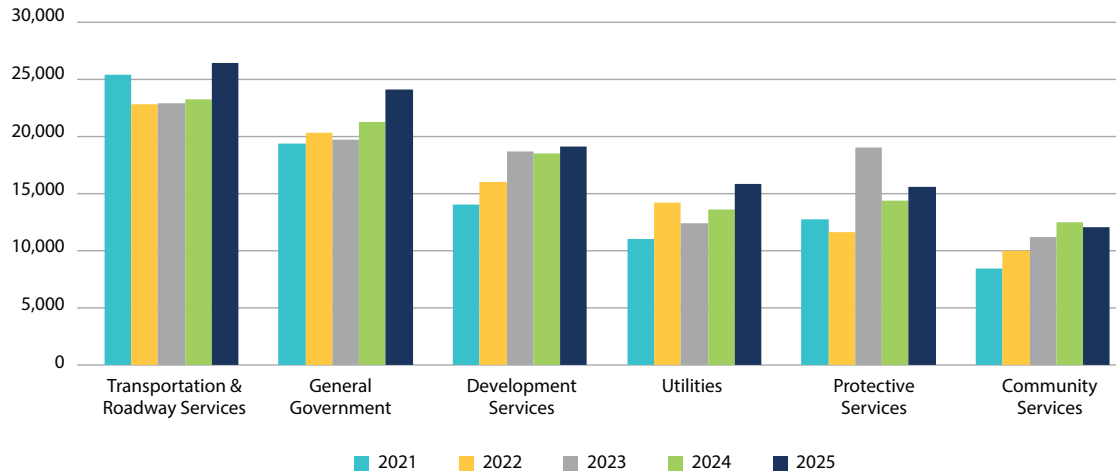
- Contracted and general services were lower than anticipated, largely due to a mild winter and deferred initiatives.
- Transfers to governments, agencies, and organizations exceeded budget due to the proportional share of provincially owned capital projects (Spruce Valley and Highway 16A, and Pinchback Roads and Highway 16A); these costs were funded through grant dollars.

Key expense changes compared to 2024 included:

- Salaries, wages, and employee benefits increased by 9.54%, driven by essential staffing adjustments to meet service demands and annual compensation reviews to remain competitive within the region.
- Contracted and general services rose in 2025 due to the reclassification of the Wabamun Water Feature project from capital to operating, along with higher Fire Services response costs.

### CONSOLIDATED EXPENSES BY FUNCTION

For the years ended December 31 for 2021 to 2025  
(Chart displayed in 000s)



### CONSOLIDATED OTHER

For the years ended December 31 for 2021 to 2025  
(in 000's)

	2025 Actual	2024 Actual	2023 Actual	2022 Actual (restated)	2021 Actual
Government transfers for Capital	13,431	20,413	14,054	10,566	16,678
Developer and customer contributions – Capital	2,097	–	–	4,597	11,487
Contributed Tangible Capital Assets	551	124	8,957	15,806	8,112
Other revenue — capital	12	–	72	–	1,200
Restructuring	–	–	–	–	14,864
Gain on asset retirement obligations settlement	–	41	–	–	–
Gain (loss) on disposal of tangible capital assets	(202)	(600)	(269)	1,315	(4,611)
<b>Total Other</b>	<b>15,889</b>	<b>19,978</b>	<b>22,814</b>	<b>32,284</b>	<b>47,730</b>

In 2025, total other items were \$51.3 million under budget, a variance primarily driven by the timing of major infrastructure and capital projects including contributed tangible capital assets. The County is only able to recognize grant revenue as related capital expenses are incurred therefore, the budget variance for government transfers directly reflects the pace of construction and asset acquisition. Revenue utilization for capital transfers was lower than anticipated because several projects remain in progress but are anticipated to be completed in future years. As these projects advance toward completion in 2026, the associated revenue will be recognized.

Despite the timing-related variance, capital investment remains strong:

- Government transfers for capital were \$7.0 million lower than in 2024, driven largely by the utilization of Prairies Economic Development Canada funding for eligible project costs.
- Increased use of the Local Government Fiscal Framework (LGFF) and the Canada Community Building Fund in 2025 helped offset decreases from the prior year, ensuring that infrastructure investment remained a priority.

### CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

Net financial assets are a key measure of the County's long term fiscal sustainability, reflecting its capacity to maintain services, invest in infrastructure, and meet future financial obligations. As of December 31, 2025, Parkland County reported net financial assets of \$126.3 million, an increase of \$11.6 million from 2024. This growth reinforces the County's strong financial position and its ability to support ongoing and emerging community needs.

### CONSOLIDATED STATEMENT OF CASH FLOWS

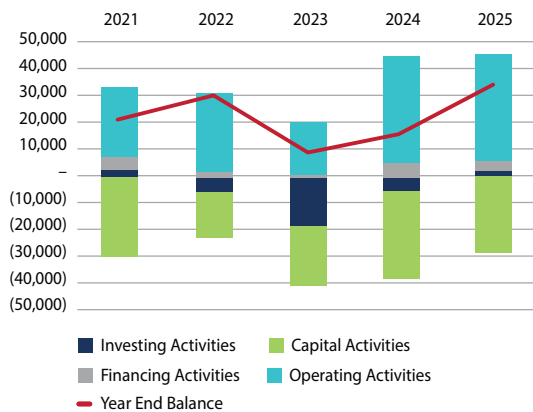
The Consolidated Statement of Cash Flows details the County's liquidity by detailing the specific sources and uses of cash throughout the 2025 fiscal year. At year end, the County reported a net increase of \$17.5 million in cash, driven by four primary categories of financial activity:

- Operating activities: increased to \$39.6 million.
- Capital activities: decreased to \$28.0 million.
- Investing activities: increased to \$1.9 million.
- Financing activities: decreased to \$4.0 million

The most significant drivers of cash movement included \$29.3 million in tangible capital asset purchases including a \$4.8 million investment in the Entwistle Water Reservoir and Pumphouse and \$5.5 million in road rehabilitations including road preservation and resurfacing programs. Additional key drivers include \$155.6 million in investment acquisitions, and \$157.7 million in investment maturities, reflecting the County's ongoing commitment to infrastructure renewal and prudent investment management.

### CONSOLIDATED CASH FLOWS

For the years ended December 31 for 2021 to 2025  
(Chart displayed in 000's)



### CONSOLIDATED CAPITAL EXPENDITURES

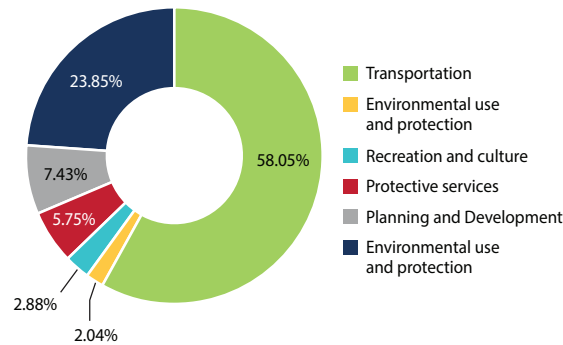
For the years ended December 31 for 2021 to 2025  
(in 000's)

CAPITAL EXPENDITURES	2025	2024	2023	2022	2021
Transportation	17,017	20,092	15,342	10,752	15,202
Environmental use and protection	6,990	8,466	3,711	4,057	2,335
Planning and development	2,179	2,747	13	57	5,626
Protective services	1,684	659	676	490	220
Recreation and culture	843	1,157	718	2,044	8,432
General government	599	(259)	1,698	1,881	1,379
Public health and welfare	-	-	-	213	-
	29,312	32,862	22,158	19,494	33,194
Restatement due to accounting standard implementation*	-	-	3,333	-	-
	29,312	32,862	25,491	19,494	33,194

\*Public Sector Accounting Board PS3280 Asset Retirement Obligations implemented for the year ended December 31, 2023 and adjusted to the opening balance of accumulated surplus

### 2025 CONSOLIDATED CAPITAL EXPENDITURES

For the years ended December 31 for 2021 to 2025  
(Chart displayed in 000's)



### CONSOLIDATED STATEMENT OF REMEASUREMENT GAINS AND LOSSES

Consistent with management's practice of holding investments to maturity, the County records these instruments at cost. As a result, a Consolidated Statement of Remeasurement Gains and Losses is not presented.

### FINANCIAL MANAGEMENT AND CONTROL

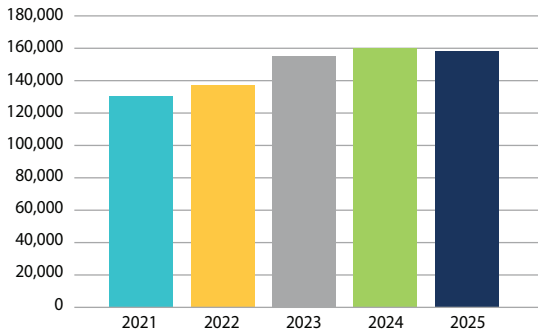
The County maintains a series of financial management policies designed to ensure strong financial controls, clear accountability, and a proactive approach to identifying and addressing emerging fiscal challenges.

### INVESTMENT POLICY

The County's investment policy guides investment decisions across all funds and ensure prudent financial management. The policy prioritizes the safety of principal through a buy and hold to maturity approach, supports the maintenance of liquidity, and aims to maximize returns within acceptable risk parameters while ensuring full compliance with applicable legislation. To safeguard public funds, the County invests exclusively in high grade securities purchased through institutions insured by the Canada Deposit Insurance Corporation (CDIC).

### INVESTMENTS

For the years ended December 31 for 2021 to 2025  
(in 000's)



### DEBT MANAGEMENT

Parkland County's Debt Management Policy helps the County maintain a strong financial position while preserving the flexibility needed to address critical infrastructure requirements and respond to unforeseen municipal needs.

In 2025, the County accessed its infrastructure loan facility to advance \$4,760,155 for capital costs associated with the Entwistle Water Treatment Plant. This strategic use of financing supports the timely completion of essential utility infrastructure while effectively managing short term cash flow demands.

### LONG TERM DEBT

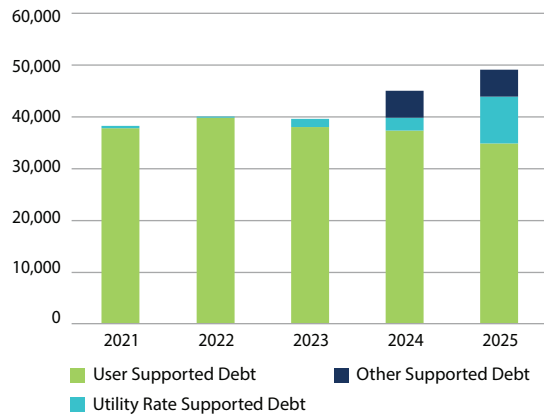
For the years ended December 31 for 2021 to 2025  
(in 000's)

	2025	2024	2023	2022	2021
<b>USER SUPPORTED DEBT</b>					
Acheson Zone 7	11,551	12,200	12,837	13,461	14,072
Acheson Zone 5 and 7	7,466	7,653	7,831	8,000	4,937
Acheson Stormwater	7,108	8,332	9,526	10,693	11,833
Acheson Zone 4	4,406	4,635	4,859	5,078	5,291
Acheson Zone 5	1,389	1,467	1,544	1,619	1,692
Acheson Zone 5 Trunk Upgrade	1,665	1,665	-	-	-
Walker Lake	1,326	1,326	1,326	934	-
	34,911	37,278	37,923	39,785	37,825
<b>UTILITY RATE SUPPORTED DEBT</b>					
Entwistle Water Treatment	7,275	2,515	-	-	-
Tomahawk Lagoon	1,702	-	1,594	-	-
Acheson Reservoir	-	-	64	126	185
Big Lake Water	-	-	-	6	77
Parkland Village	-	-	-	-	25
	8,977	2,515	1,658	132	287
<b>OTHER SUPPORTED DEBT</b>					
Meridian Housing Foundation	5,077	5,195	-	-	-
	5,077	5,195	-	-	-
<b>TOTAL LONG TERM DEBT</b>	<b>48,965</b>	<b>44,988</b>	<b>39,581</b>	<b>39,917</b>	<b>38,112</b>
<b>LONG TERM DEBT PER CAPITA<sup>1</sup></b>	<b>\$ 1,520.42</b>	<b>\$ 1,396.93</b>	<b>\$ 1,229.03</b>	<b>\$ 1,239.47</b>	<b>\$ 1,183.42</b>

<sup>1</sup> Long term debt per Capita not displayed in 000s but in actuals.

### LONG TERM DEBT

For the years ended December 31 for 2021 to 2025  
(in 000s)



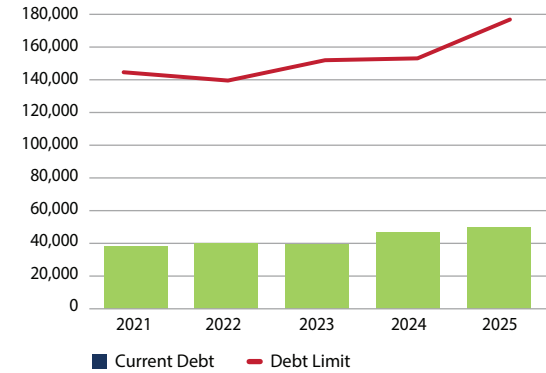
As outlined in Note 10 of the Financial Statements, Parkland County remains well within the debt limit requirements established by the *Municipal Government Act (MGA)*. The County's current utilization levels reflect a highly conservative and prudent approach to borrowing.

- The MGA limits a municipality's total debt to 1.5 times its annual revenue. As of December 31, 2025, The County has utilized only 28% of its allowable debt capacity.
- The MGA limits annual debt servicing to 0.25 times annual revenue. As of December 31, 2025, the County's annual debt servicing stands at just 16% of the allowable limit.

These metrics demonstrate the County's strong financial position and its disciplined approach to long term fiscal planning.

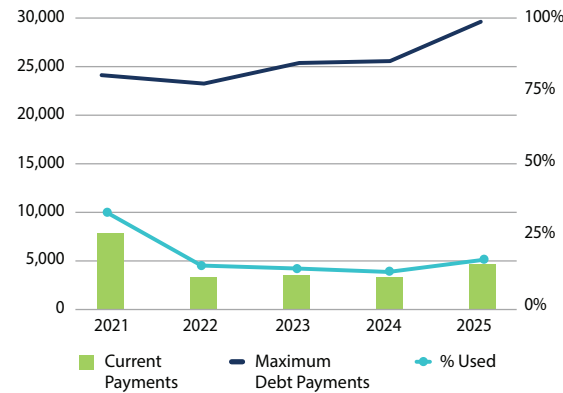
### MAXIMUM ALLOWABLE DEBT

For the years ended December 31 for 2021 to 2025  
(in 000s)



### MAXIMUM ALLOWABLE DEBT PAYMENT

For the years ended December 31 for 2021 to 2025  
(in 000s)



Autumn leaves

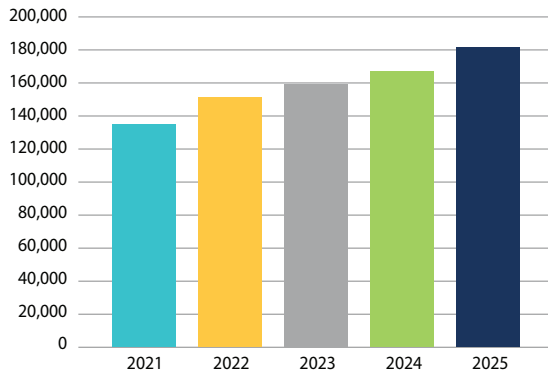
### RESTRICTED SUPPLUS — RESERVES

Parkland County’s Restricted Surplus Policy establishes clear standards for the management and use of municipal restricted surplus funds. The policy defines the purpose of each restricted surplus and sets the parameters for how and when these funds may be applied. Parkland County updated its Restricted Surplus policy in 2022, consolidating reserve accounts to ensure better alignment with its strategic goals. The Policies objectives are to ensure reserves are maintained at levels that support emergent municipal needs, help stabilize tax and utility rates, and provide dedicated funding for asset replacement and environmental contingencies.

Through disciplined reserve management, the County reduces its reliance on external debt and strengthens its long term financial sustainability, ensuring a stable and resilient future for the community.

### CONSOLIDATED RESTRICTED SURPLUS

For the years ended December 31 for 2021 to 2025  
(Chart displayed in 000s)



### CONSOLIDATED RESTRICTED SURPLUS

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
Long term sustainability	58,492	53,331	48,400	43,882	45,978
Lifecycle plans	26,947	25,864	22,726	19,700	14,239
Developer recoveries	14,402	15,147	16,067	16,164	68
Future operating	11,984	9,854	10,788	12,023	12,544
County facilities	11,924	12,516	11,064	11,243	10,442
Future capital	11,830	8,386	7,992	8,244	4,509
Business attraction	11,096	10,189	9,543	8,857	4,725
Extreme events	9,905	9,735	9,613	8,868	8,205
Recreation facilities	9,412	7,638	9,374	8,689	9,961
Water and wastewater	6,757	6,823	6,788	6,813	6,628
Environmental	4,835	4,218	3,970	3,104	795
Information technology	3,433	2,579	2,861	3,152	3,117
Municipal park	1,608	1,170	1,173	1,131	2,003
Benefit premium stabilization	469	493	541	392	392
Waste management	-	-	-	-	7,435
Future transportation	-	-	-	-	2,679
Granular aggregates	-	-	-	-	912
Hamlet sustainability	-	-	-	-	674
Overland drainage	-	-	-	-	507
Local improvements	-	-	-	-	25
Entwistle community development	-	-	-	-	10
	183,094	167,943	160,900	152,262	135,848
Partnership Restricted Surplus	1,015	947	800	531	718
	184,109	168,890	161,700	152,793	136,566

## BUDGET PROCESS

The annual budget is our strategic roadmap; it serves as a comprehensive plan that translates Parkland County's service priorities into action. Through this process, the County identifies the resources required to maintain core municipal services, deliver value added programs, and advance projects that enhance the community.

Parkland County's budget development process is highly collaborative, drawing on input from department managers, front line staff, the Senior Leadership Team, Council and a wide range of internal and external information sources. Planning begins in the spring of the preceding fiscal year and culminates in the winter, when management presents the proposed budget to Council during open meetings.

The Finance team consolidates departmental submissions and refines the draft budget to ensure alignment with both the Corporate Plan and Council's Strategic Plan. Council adopts the budget in December, with final adjustments completed early in the budget year to establish the tax levy. For the current reporting period, Council approved the 2025 final budget on April 8, 2025.

## ACCOUNTING PROCESS

Parkland County maintains a centralized accounting framework within the Corporate Services Division to ensure consistency, transparency, and strong financial integrity across all municipal operations. The Finance Department is responsible for the accurate recording of all transactions and for continuously monitoring financial data submitted from across the organization. This centralized oversight is supported by a robust internal control environment, including strict segregation of duties designed to reduce fraud risk and strengthen the reliability of the County's financial information.

The Finance department provides administration with monthly financial analyses to support day to day decision making and prepares formal quarterly reports

to Council to ensure ongoing budget alignment and public transparency. The fiscal cycle concludes with the preparation of the consolidated annual financial statements, which undergo an independent audit. This final layer of verification ensures the County's financial position is presented fairly and in full accordance with Public Sector Accounting Standards, providing a high level of assurance to both Council and the community.

## AUDIT PROCESS

In accordance with the Municipal Government Act (MGA), Council must appoint an independent external auditor to provide an objective opinion on the County's annual consolidated financial statements. For the 2025 fiscal year, Council appointed Metrix Group LLP. Operating independently from Administration, the external auditors conduct their review in full compliance with Canadian Auditing Standards.

The audit process is a critical component of municipal accountability, establishing a direct reporting relationship between the auditors and elected officials. Council receives a comprehensive Audit Findings Report, accompanied by a formal presentation that allows for detailed inquiry into the County's financial management and internal controls. This oversight ensures Council is fully informed and confident in the municipality's fiscal integrity.

Following this presentation and review, Council formally approves the audited consolidated financial statements, completing the County's financial reporting obligations for the fiscal year.

## FINANCIAL OUTLOOK AND FUTURE CONSIDERATIONS

Parkland County maintains a strong financial position as it enters the 2026 fiscal year. Looking ahead, the County's primary strategic focus remains on maintaining municipal services and the execution of critical infrastructure investments while navigating complex economic and budgetary pressures. Key considerations

for the future include managing the impacts of persistent inflation, addressing changes to Federal and Provincial policies including direction of future grant funding, and proactively responding to evolving technological advancements.

The County's financial strategy is shaped by the broader Alberta economic environment and shifting political priorities at both the Provincial and Federal levels. To support long term stability, Administration continues to pursue innovative revenue diversification strategies and explore diversified funding models. These efforts are essential to sustaining the programs, services, and infrastructure that residents rely on.

Intergovernmental partnerships remain a cornerstone of the County's capital program. The Federal government provides critical support through the Canada Community Building Fund, while the Province of Alberta advances infrastructure renewal through the Local Government Fiscal Framework. By strategically leveraging these external funding sources alongside municipal reserves, Parkland County is well positioned to meet future obligations and foster a resilient, sustainable community.

In summary, the 2025 fiscal year reflects disciplined financial management and steady growth. By balancing immediate operational needs with long term strategic investments, Parkland County remains fiscally resilient and prepared to navigate the opportunities and challenges of the year ahead.



JEFF DYCK, CPA, CA  
Chief Operating Officer  
Parkland County

April 27, 2026

Winter in Clymont, Parkland County





## PARKLAND COUNTY MAYOR AND COUNCIL

(left to right):

Division 1 Councillor – Sally Kucher Johnson

Division 2 Councillor – Jason Doucette

Division 3 Councillor – Ben Jespersen

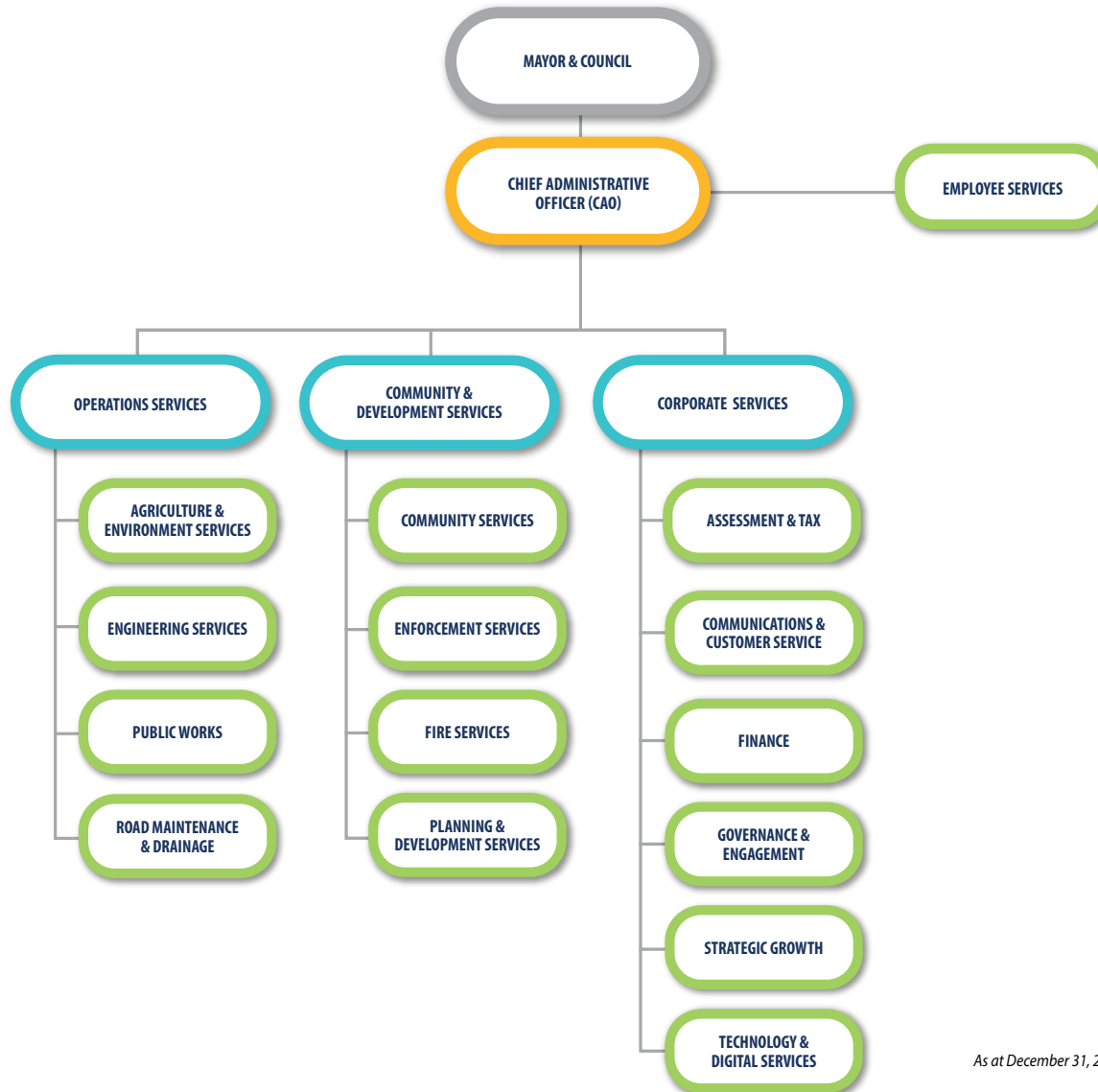
Mayor – Rod Shaigec

Division 4 Councillor – Corey Kyle

Division 5 Councillor – Kristine Olson

Division 6 Councillor – John McNab

# 2025 ORGANIZATIONAL CHART



As at December 31, 2025

**The County has grouped its departments into three divisions:**

Operations Services, Community & Development Services, and Corporate Services.

Each division has a General Manager who oversees the division, coordinates County operations, and ensures the implementation of Council directives and Strategic Plan initiatives. The General Managers reports to the CAO which completes the Executive Team.



Morning frost, Meridian Sports Park, Parkland County



# VISION, MISSION, VALUES

**2022 – 2025  
STRATEGIC PLAN**

## VISION

The vision is a high-level statement that expresses what the future looks like. Our vision has been crafted to be inspiring, energizing and motivating — both internally and externally.

The Strategic Plan is intentional about the areas where focus must occur to advance our vision for the County. It is a roadmap, guiding our vision for the future — a place to get us from where we are today to where we want to be.

*Parkland County: gifted by nature, inspired by innovation, powerfully connected, and home to opportunity.*

## MISSION

Our mission statement communicates what we do and who we serve. Parkland County's mission is closely linked to our vision, as understanding who we are drives what we might become.

*Connecting individuals to communities, industry to opportunities, and people to nature. Parkland County, a home to grow and prosper.*

## VALUES

The values expressed here determine how the County operates, both publicly and privately.

### ACCOUNTABILITY

Parkland County is responsible for delivering necessary programs and services to all who choose to call Parkland County home.

### TRANSPARENCY

We conduct County business in public, whenever possible. Council and Administration operate in an open and accessible manner while still respecting privacy legislation.

### CUSTOMER FOCUS

Parkland County keeps our residents, business, and community organizations at the centre of all decision-making. We strive for service excellence.

### TEAMWORK

Together we are better. Parkland County works with and for those who choose to live and serve here to promote a sense of belonging and well-being.

### LEADERSHIP

We serve our community by listening, engaging in prudent decision-making, and forward thinking.

### INNOVATION

We are responsive to new ideas that will benefit and improve our community. Parkland County is open for opportunities.

## PILLAR A

### COMPLETE COMMUNITIES

We recognize the diversity of Parkland County's communities, while fostering a united and shared vision for Parkland as a whole.



## GOALS

- A1** To ensure that County infrastructure meets the needs of residents, businesses, and industry
- A2** To create a sense of belonging and well-being by enriching our communities with relevant amenities
- A3** To build a strong community through effective social support services
- A4** To honour the history and culture of local Indigenous peoples

Parkland County Council reviews the Strategic Plan on an annual basis to reconfirm and clarify goals and priority strategies, please see our website [parklandcounty.com/strategicplan](https://parklandcounty.com/strategicplan).

## PILLAR B

### STRATEGIC ECONOMIC DIVERSIFICATION

We support the continuation and evolution of traditional economic activities, while pursuing new opportunities for diversified and sustainable growth.



## GOALS

- B1** To explore strategies that encourage new businesses to locate in Parkland County, with strategic emphasis on Acheson and the Wabamun area
- B2** To add emphasis to recreation and rural tourism to diversify the County's economic opportunities
- B3** To attract diversified energy investment in Parkland County
- B4** To support existing and new businesses in Parkland County with a focus on micro and small businesses

## PILLAR C

### RESPECTED ENVIRONMENT AND AGRICULTURE



We respect the natural environment, recognizing Parkland County's biodiversity and unique natural beauty, the land's value for agricultural purposes, and ensuring our commitment to sustainable agricultural and environmental practices.



## GOALS

- C1** To develop a policy framework that ensures the protection of environmental significant areas
- C2** To recognize the importance of preserving prime agricultural land available for production
- C3** To support our agricultural community

## PILLAR D

### RESPONSIBLE LEADERSHIP




We maintain the public's trust through transparent and fair decision-making, superior service delivery, and effective engagement.



## GOALS


- D1** To ensure that County Council is supported by a robust and current framework of bylaws, policies, and plans
- D2** To strive for organizational excellence in delivering County services and programs to residents, businesses, and community groups
- D3** To strengthen relationships with leaders of Parkland County-based businesses and community groups
- D4** To engage and collaborate with all orders of government, particularly our Tri-Region partners and Indigenous neighbours


# 2025 YEAR IN REVIEW




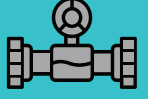
## PILLAR A


### COMPLETE COMMUNITIES


**FILLED 9,500 POTHOLES** 

**\$37 MILLION** ALLOCATED TO CAPITAL CONSTRUCTION PROJECTS. 

Provided **\$113,456 IN GRANTS** for not for profit groups. 

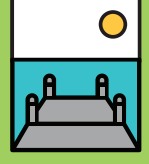
**NEW WATER RESERVOIR AND PUMPHOUSE** INSTALLED IN THE HAMLET OF ENTWISTLE. 


INSTALLATION OF **FIBRE NETWORKS** to improve internet access for residents 





## PILLAR B

### STRATEGIC ECONOMIC DIVERSIFICATION

 Celebrated the opening of the **WABAMUN WATERFRONT PARK**


**BUSINESS REVITALIZATION PROGRAM DELIVERED \$14,000** to support exterior improvements to Parkland County Businesses 


**ACHESON BUSINESS SURVEY** showed **94%** of businesses are **satisfied** operating in Acheson. 





## PILLAR C


### RESPECTED ENVIRONMENT & AGRICULTURE

**4,637 ACRES** ENROLLED IN **ALUS PARKLAND** 

 **DEVELOPMENT OF NEW TRAILS** IMPLEMENTATION PLAN


PLANTED OVER **6,294 TREES** for reforestation and bioengineering projects at multiple sites. 


**9 TONNES OF GLASS** COLLECTED THROUGH THE CLEAN GLASS PROGRAM. 





## PILLAR D

### RESPONSIBLE LEADERSHIP

ADOPTED THE **NEW MUNICIPAL DEVELOPMENT PLAN** 

REDESIGNED **LAND USE BYLAW** 

ACHIEVED A TAX AND ASSESSMENT AUDIT SCORE OF **99.7%** 

LAUNCHED NEW **Your Parkland** MONTHLY EMAIL NEWSLETTER 



Outdoor movie night, Coal Diamond Sports Park, Wabamun

## GFOA RECOGNITION

Government Finance Officers Association of the United States and Canada (GFOA) awarded a Canadian Award for Financial Reporting to Parkland County for its annual financial report for the fiscal year ended December 31, 2024. The Canadian Award for Financial Reporting program was established to encourage municipal governments throughout Canada to publish high quality financial reports and to provide peer recognition and technical guidance for officials preparing these reports.

In order to be awarded a Canadian Award for Financial Reporting, a government unit must publish an easily readable and efficiently organized annual financial report, whose contents conform to program standards. Such reports should go beyond the minimum requirements of generally accepted accounting principles and demonstrate an effort to clearly communicate the municipal government's financial picture, enhance an understanding of financial reporting by municipal governments, and address user needs.

A Canadian Award for Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Canadian Award for Financial Reporting program requirements and will be submitting it to GFOA to determine its eligibility for another award.



**Government Finance Officers Association**

# **Canadian Award for Financial Reporting**

**Presented to**

**Parkland County  
Alberta**

**For its Annual  
Financial Report  
for the Year Ended**

**December 31, 2024**

*Christopher P. Morrill*

**Executive Director/CEO**

Sunrise over Parkland County Centre





County Services Building

# SECTION TWO

## Consolidated Financial Statements

*FOR THE YEAR ENDED DECEMBER 31, 2025*

- 27** Management's Responsibility for Financial Reporting
- 28** Independent Auditors' Report
- 30** Consolidated Statement of Financial Position
- 30** Consolidated Statement of Operations and Accumulated Surplus
- 31** Consolidated Statement of Change in Net Financial Assets
- 31** Consolidated Statement of Cash Flows
- 32** Notes to Consolidated Financial Statements



Outdoor trail, Wabamun



## MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian Public Sector Accounting Standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibility for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded, and financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The elected Mayor and Council of Parkland County are composed entirely of individuals who are neither management nor employees of the County. The Mayor and Council have the responsibility of meeting with management and the external auditors to discuss the internal controls over the financial reporting process, auditing matters, and financial reporting issues. The Mayor and Council are also responsible for the appointment of the County's external auditors.

Metrix Group LLP, an independent firm of Chartered Professional Accountants, is appointed by Council to audit the consolidated financial statements and to report directly to them. The external auditors have full and free access to and meet periodically and separately with both the Mayor and Council and management to discuss their audit findings.

Laura Swain, MPA, Chief Administrative Officer

Jeff Dyck, CPA, CA Chief Operating Officer

April 27, 2026

“

The 2025 financial statements included in this report reflect a municipality that is fiscally strong, responsibly managed, and well positioned for the future.”

– Mayor Rod Shaigec



## INDEPENDENT AUDITORS' REPORT

To the Mayor and Council of Parkland County

### *Opinion*

We have audited the accompanying consolidated financial statements of Parkland County (the "County"), which comprise the consolidated statement of financial position as at December 31, 2025, and the consolidated statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information (hereinafter referred to as the "financial statements").

In our opinion, the financial statements present fairly, in all material respects, the consolidated financial position of the County as at December 31, 2025, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the County in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the County's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the County or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the County's financial reporting process.

### *Auditors' Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control.
- Evaluate the appropriateness of accounting policies and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the County's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the County to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group Entity to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*METRIX GROUP LLP*

Chartered Professional Accountants

Edmonton, Alberta

*April 27, 2026*

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

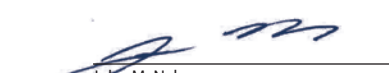
As at December 31, 2025

	2025	2024
<b>FINANCIAL ASSETS</b>		
Cash and cash equivalents (Note 3)	\$ 34,059,199	\$ 16,513,693
Accounts receivable (Note 4)	25,116,650	29,068,939
Investments (Note 5)	158,903,771	160,792,726
Debt charges recoverable (Note 6)	5,076,912	5,195,186
Land held for resale	540,000	560,765
	<u>223,696,532</u>	<u>212,131,309</u>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities (Note 7)	15,862,483	17,938,710
Deposit liabilities	3,103,588	2,605,171
Deferred revenue (Note 8)	21,283,703	23,226,237
Long-term debt (Note 9)	48,964,637	44,988,118
Asset retirement obligations (Note 11)	5,531,557	5,524,080
Environmental liabilities (Note 12)	2,648,174	3,144,259
	<u>97,394,142</u>	<u>97,426,575</u>
<b>NET FINANCIAL ASSETS</b>	<b>126,302,390</b>	<b>114,704,734</b>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets (Note 13)	590,239,745	581,782,687
Inventory for consumption (Note 14)	10,350,389	10,615,979
Prepaid expenses	2,119,425	2,142,300
	<u>602,709,559</u>	<u>594,540,966</u>
<b>ACCUMULATED SURPLUS (Note 15)</b>	<b>\$ 729,011,949</b>	<b>\$ 709,245,700</b>
Contractual rights (Note 16)		
Contractual obligations (Note 17)		
Contingent assets and liabilities (Note 18)		

The accompanying notes are an integral part of the consolidated financial statements.

APPROVED ON BEHALF OF COUNCIL:

  
Rod Shajgett  
Mayor

  
John McNab  
Deputy Mayor

## CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

For the year ended December 31, 2025

	2025 (Budget) (Note 26)	2025 (Actual)	2024 (Actual)
<b>REVENUES</b>			
Net municipal property taxes (Note 19)	\$ 80,593,000	\$ 80,566,449	\$ 74,905,549
User fees and sales	13,577,524	14,731,540	14,224,324
Government transfers for operating (Note 20)	6,126,582	12,329,888	5,557,569
Investment income	3,159,780	6,770,624	6,308,239
Other revenue	897,355	1,710,811	1,017,109
Penalties	1,066,900	1,148,965	1,053,270
Licenses and permits	1,243,000	1,067,357	970,620
	<u>106,664,141</u>	<u>118,325,634</u>	<u>104,036,680</u>
<b>EXPENSES</b>			
Salaries, wages, and employee benefits	43,164,057	43,226,575	39,461,741
Contracted and general services	25,058,694	22,590,513	19,638,556
Amortization of tangible capital assets (Note 13)	21,224,700	19,846,419	20,164,860
Transfers to governments, agencies and organizations	7,117,622	11,868,854	8,823,572
Materials, goods, supplies and utilities	9,934,539	9,291,664	9,556,943
Purchases from other governments	6,205,100	5,885,095	5,711,196
Interest on long term debt	2,007,400	1,530,801	1,201,665
Bank charges	69,900	97,384	89,022
Accretion of asset retirement obligations (Note 11)	-	71,500	63,208
Other expenses - operating	634,590	39,216	64,697
	<u>115,416,602</u>	<u>114,448,021</u>	<u>104,775,460</u>
<b>ANNUAL SURPLUS BEFORE OTHER INCOME</b>	<b>(8,752,461)</b>	<b>3,877,613</b>	<b>(738,780)</b>
<b>OTHER</b>			
Government transfers for capital (Note 20)	32,936,731	13,430,737	20,413,375
Developer and Customer Contributions - Capital	-	2,096,612	-
Contributed tangible capital assets (Note 13)	33,968,400	550,700	124,178
Other revenue - capital	120,700	12,925	-
Gain on asset retirement obligations settlement	-	-	40,880
Gain (Loss) on disposal of tangible capital assets	159,100	(202,338)	(600,198)
	<u>58,432,470</u>	<u>19,766,249</u>	<u>19,239,455</u>
<b>ANNUAL SURPLUS</b>	<b>58,432,470</b>	<b>19,766,249</b>	<b>19,239,455</b>
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>	<b>709,245,700</b>	<b>709,245,700</b>	<b>690,006,245</b>
<b>ACCUMULATED SURPLUS, END OF YEAR (NOTE 15)</b>	<b>\$ 767,678,170</b>	<b>\$ 729,011,949</b>	<b>\$ 709,245,700</b>

The accompanying notes are an integral part of the consolidated financial statements.

## CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

For the year ended December 31, 2025

	2025 (Budget) (Note 26)	2025 (Actual)	2024 (Actual)
<b>ANNUAL SURPLUS</b>	\$ 58,432,470	\$ 19,766,249	\$ 19,239,455
Acquisition of tangible capital assets	(48,858,166)	(29,311,507)	(32,862,505)
Contributed tangible capital assets	(33,968,400)	(550,700)	(124,178)
Proceeds on disposal of tangible capital assets	973,200	1,356,392	338,702
Amortization of tangible capital assets	21,224,700	19,846,419	20,164,860
Gain on asset retirement obligations settlement	-	-	40,880
(Gain) Loss on disposal of tangible capital assets	(159,100)	202,338	559,318
	<u>(60,787,766)</u>	<u>(8,457,058)</u>	<u>(11,882,923)</u>
Net change in inventory for consumption	-	265,590	613,732
Net change in prepaid expenses	-	22,875	(153,782)
	<u>-</u>	<u>288,465</u>	<u>459,950</u>
<b>INCREASE (DECREASE) IN NET FINANCIAL ASSETS</b>	(2,355,296)	11,597,656	7,816,482
<b>NET FINANCIAL ASSETS, BEGINNING OF YEAR</b>	<u>114,704,734</u>	<u>114,704,734</u>	<u>106,888,252</u>
<b>NET FINANCIAL ASSETS, END OF YEAR</b>	\$ <u>112,349,438</u>	\$ <u>126,302,390</u>	\$ <u>114,704,734</u>

The accompanying notes are an integral part of the consolidated financial statements.

## CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended December 31, 2025

	2025	2024
<b>OPERATING ACTIVITIES</b>		
Annual surplus	\$ 19,766,249	\$ 19,239,455
Non-cash items included in excess of revenue over expenses:		
Loss on disposal of tangible capital assets	202,338	559,318
Gain on asset retirement obligations settlement	-	40,880
Amortization of tangible capital assets	19,846,419	20,164,860
Contributed tangible capital assets	(550,700)	(124,178)
Change in non-cash working capital balances:		
Accounts receivable	3,952,289	(5,443,856)
Debt charges recoverable	118,274	(5,195,186)
Land held for resale	20,765	489,440
Accounts payable and accrued liabilities	(2,076,227)	5,919,584
Deposit liabilities	498,417	109,125
Deferred revenue	(1,942,534)	3,298,347
Asset retirement obligations	7,477	(278,406)
Environmental liabilities	(496,085)	278,923
Consumable inventories	265,590	613,732
Prepaid expenses	22,875	(153,782)
	<u>39,635,147</u>	<u>39,518,256</u>
<b>CAPITAL ACTIVITIES</b>		
Purchase of tangible capital assets	(29,311,507)	(32,862,505)
Proceeds on disposal of tangible capital assets	1,356,392	338,702
	<u>(27,955,115)</u>	<u>(32,523,803)</u>
<b>INVESTING ACTIVITIES</b>		
Acquisition of investments	(155,594,742)	(100,178,915)
Maturity of investments	157,690,600	95,182,051
Amortization of investment premiums/discounts	(206,903)	(196,878)
	<u>1,888,955</u>	<u>(5,193,742)</u>
<b>FINANCING ACTIVITIES</b>		
Long-term debt issued	6,489,312	7,916,124
Long-term debt repaid	(2,512,793)	(2,509,124)
	<u>3,976,519</u>	<u>5,407,000</u>
<b>INCREASE IN CASH AND CASH EQUIVALENTS</b>	17,545,506	7,207,711
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</b>	<u>16,513,693</u>	<u>9,305,982</u>
<b>CASH AND CASH EQUIVALENTS, END OF YEAR (NOTE 3)</b>	\$ <u>34,059,199</u>	\$ <u>16,513,693</u>

The accompanying notes are an integral part of the consolidated financial statements.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

Parkland County is a municipality in the Province of Alberta, Canada and operates under the provisions of the *Municipal Government Act*.

### 1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of Parkland County (the "County") are prepared by management in accordance with Canadian Public Sector Accounting Standards. Significant accounting policies adopted by the County are as follows:

#### (a) Reporting Entity

The consolidated financial statements reflect the assets, liabilities, revenues, and expenses of the government reporting entity. The government reporting entity is comprised of all the organizations, committees, and local boards accountable for the administration of their financial affairs and resources to the County and which are owned or controlled by the County.

The County's consolidated financial statements include the proportionate share of assets, liabilities, revenues and expenses for the Tri-Municipal Leisure Facility Corporation (a Part 9 company operating as the TransAlta Tri Leisure Centre).

The financial statements of Parkland County Library Board are fully consolidated in the County's financial statements.

The County is also a member of boards and commissions that are not included in the government reporting entity. Interdepartmental and inter-organizational transactions and balances between these entities and organizations are eliminated.

Property taxes levied also include requisitions for education and seniors housing; organizations that are not part of the government reporting entity.

#### (b) Basis of Accounting

The County follows the accrual basis of accounting. Revenues are recognized in the year in which they are earned and measurable. Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the specified purpose. Expenses are recognized as they are incurred and measurable as a result of receipt of goods and services and/or the creation of legal obligation to pay.

The County elects to recognize the exchange gains and losses of accounts payable denominated in a foreign currency directly in the statement of operations.

#### (c) Cash and Cash Equivalents

Cash consists of balances held with Canadian financial institutions and cash-in-transit. Cash equivalents consist of term deposits, guaranteed investment certificates (GICs), and other investments that are readily convertible to cash in less than three months and are recorded at cost.

#### (d) Investments

Investments consist of instruments such as term deposits, growth index deposits, notes, bonds, and guaranteed investment certificates. Term deposits, market-linked principal protected notes, guaranteed investment certificates, notes, and bonds are recorded at amortized cost. Investment premiums and discounts are amortized over the term of the respective investments. When there has been a loss in the value that is other than a temporary decline, the respective investment is written down to recognize the loss. Investments are held to maturity in accordance with the County's established buy-and-hold policy.

In 2025, the County determined the most appropriate method to record its market-linked principal protected notes was at cost due to the above-noted buy-and-hold policy. As a result, a Statement of Remeasurement Gains and Losses was not required for the 2025 consolidated financial statements.

#### (e) Land Held for Resale

Land held for resale is recorded at the lower of cost and net realizable value on a specific item basis.

#### (f) Debt Charges Recoverable

Debt charges recoverable consist of amounts that are borrowed by the County that are recoverable under loans or other financial arrangements made to non-profit organizations. These debt charges recoverable amounts are recorded at a value equivalent to the offsetting outstanding long-term debt balances as at December 31, 2025.

#### (g) Employee Benefit Obligations

The costs of multi-employer defined benefit pension plan benefits including LAPP and APEX pensions are the employer's contributions to the plan in the period. Health/vision and dental benefits are administered by Blue Cross on an administrative services only basis. The County is responsible for the employer share of benefit premiums throughout the year as well as any shortfall or surplus at the end of the period.

Accumulated sick and vacation days are set up as a liability to the extent to which days are expected to be paid out and/or used by employees.

#### (h) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations.

(Continues)

**1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)****(h) Non-Financial Assets (Continued)****(i) Tangible Capital Assets**

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development, or betterment of the asset. The cost, less residual value, of tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

	YEARS
Land improvements	15 – 30
Buildings	5 – 50
Engineered structures	
Roadway systems	10 – 60
Storm	50 – 75
Water system	45 – 75
Wastewater system	45 – 75
Machinery and equipment	5 – 40
Vehicles	10 – 20

Annual amortization is pro-rated in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

**(ii) Contributions of Tangible Capital Assets**

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and also recorded as revenue.

**(iii) Works of Art and Cultural and Historic Assets**

The County owns original artworks that are on permanent display at the County facilities. The artworks were purchased by the County and have significant cultural and historical value in perpetuity. The artworks are not recorded as tangible capital assets in the consolidated financial statements.

**(iv) Interest Capitalization**

The County does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

**(v) Consumable Inventories**

Inventories of materials and supplies for consumption are valued at the lower of cost and replacement cost with cost determined using the average cost method.

**(vi) Leases**

Leases are classified as capital or operating leases. Leases which transfer substantially all the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

**(i) Government Transfers**

Government transfers are recognized in the financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

A transfer with or without eligibility criteria but with stipulations is recognized in the period the transfer is authorized and all eligibility criteria have been met, except when and to the extent that the transfers gives rise to an obligation that meets the definition of a liability.

**(j) Requisition Over-Levies and Under-Levies**

Over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned. If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. Where the actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue. Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

**(k) Tax Revenue Recognition**

Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred.

**(l) Permit Revenue Recognition**

Permit revenues are recognised based of the following criteria:

- A percentage of building residential permit revenue is recognized when the permit is issued (30%) with additional revenue recognized when the permit foundation inspection (15%), permit framing inspection (25%), permit insulation inspection (15%), and permit final inspection (15%) are passed.
- A percentage of building industrial commercial permit revenue is recognized when the permit is issued (30%) with additional revenue recognized when the permit framing inspection (30%), permit insulation inspection (20%), and permit final inspection (20%) are passed.

*(Continues)*

**1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(l) Permit Revenue Recognition (Continued)**

- A percentage of building accessory permit revenue is recognized when the permit is issued (30%) with additional revenue recognized when the permit foundation inspection (15%), permit framing inspection (25%), permit insulation inspection (15%), and permit final inspection (15%) are passed.
- A percentage of building other permits is recognized when the permit is issued (30%) with additional revenue recognized when the permit final inspection (70%) is passed.
- A percentage of safety permits is recognized when the permit is issued (10%) with additional revenue recognized when the permit rough-in inspection (45%) and permit final inspection (45%) are passed.

**(m) Asset Retirement Obligations**

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire the tangible capital asset when, at the financial statement date:

- There is a legal obligation for the County to incur retirement costs;
- The past transaction or event giving rise to the liability has occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

Management’s best estimate of the liability includes all costs directly attributable to asset retirement activities based on information available at year end. In some instances, the best estimate of the asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods. In other instances, the asset retirement obligation is valued at current estimated cost to settle or otherwise extinguish the liability.

A corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset when a liability for an asset retirement obligation is initially recognized. The asset retirement cost is amortized over the useful life of the related asset. Asset retirement obligations which are incurred incrementally with use of the asset are recognized in the period incurred with a corresponding asset retirement cost expensed in the period.

At each financial reporting date, the County reviews the carrying amount of the liability. The County recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows, or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset. The County continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

**(n) Liabilities for Contaminated Sites**

Contaminated sites are defined as the result of contamination being introduced in soil, water, or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. A liability for remediation of contaminated sites is based on management’s estimate of the cost of post remediation including operation, maintenance, and monitoring. The liability is recorded net of any expected recoveries. A liability is applicable to sites that are not in productive use or where an unexpected event has caused contamination in the year.

**(o) Use of Estimates**

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating provisions for amortization and accrued liabilities, including asset retirement obligations and environmental liabilities. Actual results could differ from those estimates.

**(p) Valuation of Financial Assets and Liabilities**

The County’s financial assets and liabilities are measured as follows:

<b>Financial Statement Component</b>	<b>Measurement</b>
Cash and cash equivalents	Cost/Carrying value
Accounts receivable	Lower of cost or net recoverable value
Debt charges recoverable	Amortized cost
Investments	Cost or amortized cost
Land held for resale	Lower of cost or net realizable value
Accounts payable and other accrued liabilities	Cost/Carrying value
Long-term debt	Amortized cost

*(Continues)*

**1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(q) Future Accounting Standard Pronouncements**

The following summarizes upcoming changes to Public Sector Accounting Standards. While the timing of standard adoption may vary, certain standards must be adopted concurrently.

Public Sector Accounting Standard	Name	Effective date (fiscal years beginning on or after)
PS1202	Financial Statement Presentation	April 1, 2026
PS3251	Employee Benefits	April 1, 2029
PS3150	Tangible Capital Assets	April 1, 2030

Management is currently assessing the impact of these new standards on the financial statements.

**2. FINANCIAL RISK MANAGEMENT**

The County recognizes the importance of managing risks by using policies, procedures, and oversight designed to reduce risks identified to an appropriate threshold. The risks that the County is exposed to through its financial instruments are credit risk, liquidity risk, and market risk. There was no significant change to these risks or its processes for managing these risks from the prior year.

**(a) Credit Risk**

The County is subject to credit risk arising from its investment portfolio and accounts receivable, which are comprised primarily of interest receivable, government transfers receivable, and taxes receivable.

Credit risk pertaining to the investment portfolio is deemed to be low, as investments are comprised primarily of high-quality fixed income securities such as GICs, investment grade bonds and principal protected notes issued by Canadian chartered banks covered through Canadian Deposit Insurance Corporation. Credit risk associated with government transfers receivable and interest receivable is also deemed to be low. Taxes receivable credit risk arises from the possibility that taxpayers and entities to which the County provides services may experience financial difficulty and be unable to fulfil their obligations. The large number and diversity of taxpayers and customers minimizes the credit risk.

**(b) Liquidity Risk**

Liquidity risk is the risk that the County will not be able to meet the obligations associated with financial liabilities. The County takes an active approach to address liquidity risk through debt management policy, cash flow forecasting and modelling, credit facilities, and other strategies.

**(c) Market Risk**

Market risk is the risk that the fair value or expected future cash flows of a financial instrument fluctuates based on market factors. Market risk includes currency risk, interest rate risk, and other price risks. The County is not exposed to significant foreign exchange, interest rate, or other price risk.

**3. CASH AND CASH EQUIVALENTS**

	<u>2025</u>	<u>2024</u>
Cash	\$ 17,135,089	\$ 11,495,908
Cash equivalents	<u>16,924,110</u>	<u>5,017,785</u>
	<u>\$ 34,059,199</u>	<u>\$ 16,513,693</u>

Cash equivalents include investments that have effective interest rates of 2.65% to 3.32% (2024 – 3.65% to 3.75%).

**4. ACCOUNTS RECEIVABLE**

The accounts receivable is made up of the following:

	<u>2025</u>	<u>2024</u>
Government transfers receivable	\$ 10,850,263	\$ 15,345,904
Accrued interest receivable - investments	6,470,554	5,779,276
Taxes - current	2,940,056	2,926,710
Trade and other	2,759,151	2,976,454
Taxes - arrears	1,989,945	1,833,846
Local improvements	95,572	148,684
Requisition underlevy	<u>23,769</u>	<u>75,015</u>
	<u>25,129,310</u>	29,085,889
Less: Allowance for doubtful accounts	<u>(12,660)</u>	<u>(16,950)</u>
	<u>\$ 25,116,650</u>	<u>\$ 29,068,939</u>

**5. INVESTMENTS**

	2025		2024	
	Carrying Amount	Market Amount	Carrying Amount	Market Amount
Cash invested	\$ 707	\$ 707	\$ 51,927	\$ 51,927
Other:				
Bank and callable bonds	91,538,929	89,505,655	90,966,100	86,952,050
Principal protected notes	45,900,600	46,534,729	43,696,587	43,825,745
Guaranteed investment certificate	11,021,474	11,021,474	25,874,834	25,874,834
Notes and deposits	10,238,877	10,238,877	94	94
Memberships/shares	203,184	203,184	203,184	203,184
	<u>\$ 158,903,771</u>	<u>\$ 157,504,626</u>	<u>\$ 160,792,726</u>	<u>\$ 156,907,834</u>

Investments have effective interest rates of 1.80% to 5.30% (2024 – 1.80% to 6.09%) while Principal Protected Notes have variable interest and are linked to the performance of an equity market index with maturity dates between September 2026 to December 2035 (2024 – April 2031 to August 2034).

Market values are based on quoted market values received on December 31, 2025. The market values fluctuate with changes in market interest rates. Should there be a loss in value that is not considered temporary, the respective investment is written down to recognize the loss.

**6. DEBT CHARGES RECOVERABLE**

Debt charges recoverable of \$5,076,912 (2024 – \$5,195,186) consists of amounts borrowed and loaned to the Meridian Housing Foundation (“MHF”) in accordance with section 264 of the *Municipal Government Act* bearing an interest rate of 4.74% (2024 – 5.45%). The financial arrangements are authorized by County bylaws and have the same general repayment terms as the respective debt with interest accrued on outstanding amounts. MHF has the right to requisition taxpayers for their annual share of the debt recovery payments. As of December 31, 2025, MHF is in compliance with the terms of the financial arrangement.

Principal and interest payments recoverable for each of the next five years and thereafter are estimated as follows:

	Principal	Interest	Total
2026	\$ 165,531	\$ 237,069	\$ 402,600
2027	173,550	229,050	402,600
2028	181,324	221,276	402,600
2029	190,741	211,859	402,600
2030	199,981	202,619	402,600
Thereafter	<u>4,165,785</u>	<u>1,573,975</u>	<u>5,739,760</u>
	<u>\$ 5,076,912</u>	<u>\$ 2,675,848</u>	<u>\$ 7,752,760</u>

**7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

The accounts payable and accrued liabilities is made up of the following:

	2025	2024
Trade and other accounts payable	\$ 6,412,339	\$ 11,784,620
Payable to other governments	3,737,025	883,424
Earned vacation and overtime liability	2,196,016	2,113,879
Wage and benefit obligations	1,836,479	1,198,010
Holdbacks payable	1,629,403	1,903,906
Accrued interest on long-term debt	51,221	54,871
	<u>\$ 15,862,483</u>	<u>\$ 17,938,710</u>

**8. DEFERRED REVENUE**

	2024	Contributions	Interest Earned	Amount Utilized	2025
<b>Government Transfers</b>					
Capital:					
Canada Community-Building Fund	\$ 6,096,449	\$ 2,056,022	\$ 160,306	\$ (2,075,167)	\$ 6,237,610
Local Government Fiscal Framework	4,746,334	5,458,327	-	(5,433,368)	4,771,293
Municipal Sustainability Initiative	3,199,322	-	54,018	(352,205)	2,901,135
Other capital grant	27,972	1,882,938	12,220	(1,458,196)	464,934
Prairies Economic Development Canada	-	10,371,504	-	(10,371,504)	-
Operating:					
9-1-1 Grant	1,242,212	2,075,140	16,952	(2,890,316)	443,988
Other operating grant	310,485	1,514,585	2,778	(1,505,886)	321,962
Local Government Fiscal Framework	-	687,452	1,772	(689,224)	-
Family and Community Support Services	86,886	814,060	-	(900,946)	-
	<u>15,709,660</u>	<u>24,860,028</u>	<u>248,046</u>	<u>(25,676,812)</u>	<u>15,140,922</u>
<b>Other Deferred Revenue</b>					
Developer Contributions - Capital	5,596,788	1,009,244	221,656	(2,771,789)	4,055,899
Other revenue	1,444,899	1,580,835	7,625	(1,545,161)	1,488,198
Performance obligations	474,890	529,184	-	(405,390)	598,684
	<u>7,516,577</u>	<u>3,119,263</u>	<u>229,281</u>	<u>(4,722,340)</u>	<u>6,142,781</u>
	<u>\$ 23,226,237</u>	<u>\$ 27,979,291</u>	<u>\$ 477,327</u>	<u>\$(30,399,152)</u>	<u>\$ 21,283,703</u>

9. LONG-TERM DEBT

	2025	2024
Alberta Treasury Board and Finance	\$ 34,947,964	\$ 35,613,326
Servus Credit Union	<u>14,016,673</u>	<u>9,374,792</u>
	<u>\$ 48,964,637</u>	<u>\$ 44,988,118</u>

Debenture debt is repayable to Alberta Treasury Board and Finance. The debt is issued on the credit and security of the County at large. It is payable and due over various periods up to the year 2047 with effective interest rates ranging from 2.08% to 4.88% (2024 – 2.08% to 4.88%).

The County entered into an infrastructure loan facility agreement with Servus Credit Union with a maximum of \$16,500,000 for a term of 20 years, bearing interest at 3.95% (2024 – 4.95%) based on the Credit Union's prime rate less 0.5%. The loan can be paid in full prior to maturity and is provided on the faith and credit of the County. As at December 31, 2025, \$14,016,673 had been drawn from the infrastructure loan facility agreement.

Principal and interest amounts due on debentures each of the next five years are as follows:

	Principal	Interest	Total
2026	\$ 3,808,724	\$ 1,002,001	\$ 4,810,725
2027	2,546,501	906,294	3,452,795
2028	2,611,631	841,163	3,452,794
2029	2,678,586	774,209	3,452,795
2030	2,747,421	705,373	3,452,794
Thereafter	<u>20,555,101</u>	<u>5,066,166</u>	<u>25,621,267</u>
	<u>\$ 34,947,964</u>	<u>\$ 9,295,206</u>	<u>\$ 44,243,170</u>

Total interest on long-term debt which is reported on the consolidated statement of operations and accumulated surplus amounted to \$1,530,801 in 2025 (2024 – \$1,201,665).

10. DEBT LIMITS

Section 276(2) of the *Municipal Government Act* requires that debt and debt limits, as defined by *Alberta Regulation 255/2000*, for the County be disclosed as follows:

	2025	2024
Total debt limit	\$ 177,488,451	\$ 156,055,020
Total debt	<u>(48,964,637)</u>	<u>(44,988,118)</u>
Amount of debt limit unused	<u>\$ 128,523,814</u>	<u>\$ 111,066,902</u>
Service on debt limit	\$ 29,581,409	\$ 26,009,170
Service on debt	<u>(4,810,725)</u>	<u>(3,387,150)</u>
Amount of service on debt limit unused	<u>\$ 24,770,684</u>	<u>\$ 22,622,020</u>

The debt limit is calculated at 1.5 times revenue of the County (as defined in *Alberta Regulation 255/2000*) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limits requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities which could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the County. Rather, the financial statements must be interpreted as a whole.

11. ASSET RETIREMENT OBLIGATIONS

The County has identified a number of tangible capital assets where asset retirements obligations exist. As at December 31, 2025, the total asset retirement obligations liabilities are as follows:

	2025	2024
Asset retirement obligations, beginning of year	\$ 5,524,080	\$ 5,802,486
Asset retirement obligations liabilities settled	(64,023)	(111,614)
Accretion expense	71,500	63,208
Revision in estimates	-	(230,000)
Asset retirement obligations, end of year	<u>\$ 5,531,557</u>	<u>\$ 5,524,080</u>

Included in ARO liabilities, \$2,239,347 (2024 – \$2,303,370) is valued using the present value technique with an undiscounted amount of estimated future cash flows required to settle this obligation of \$2,329,036 (2024 – \$2,594,916). The discount rate used for the present value technique was 4.46% (2024 – 5.04%) and these obligations are expected to be settled between 2026 and 2043. The total ARO liabilities also include \$3,292,210 (2024 – \$3,220,710) of undiscounted future cash flows valued using the cost escalation technique as the settlement dates related to these liabilities have not been determined. The above asset retirement obligations relate to buildings, engineered structures, and land improvements.

(Continues)

**11. ASSET RETIREMENT OBLIGATIONS (CONTINUED)**

The County estimated the nature and extent of the hazardous materials in its buildings based on the potential square feet and average costs per square foot to remove and dispose of the hazardous materials. The estimate of these obligations is based on assessments provided by third party and internal experts.

The County estimated the nature and extent of the hazardous materials used to construct engineered structures based on the potential meters and average costs per meter to remove and dispose of the underground infrastructure. The estimate of these obligations is based on assessments provided by third party and internal experts.

Under Provincial legislation, the County is required to reclaim lands used for the extraction of aggregate material. Reclamation requirements have been defined in accordance with industry standards and include revegetation of sites upon closure. The County owns and operates a number of aggregate extraction sites. The aggregate is used for road maintenance and construction projects within the County. The estimate of these obligations is based on assessments provided by third party and internal experts.

The reported liabilities are based on estimates and assumptions using the best information available at the end of the reporting period. Future events, such as changes in regulatory requirements, may result in significant changes to the estimated total liabilities and will be recognized prospectively, as a change in estimate, when applicable.

The County maintains four wastewater lagoons which operate under the Code of Practice (CoP) for Wastewater Systems Using a Wastewater Lagoon and the *Environmental Protection and Enhancement Act* (EPEA). There is a requirement to return these sites to equivalent land capability at end of life, and as such an obligation exists with respect to retirement of the lagoons. However, these lagoons can have an indefinite useful life with regular maintenance, upkeep, and monitoring over time. Given the significant uncertainty in estimating a liability to be incurred at an indeterminable point in time, and the immaterial present value of such a liability, no asset retirement obligation has been recognized in the financial statements related to the retirement of these lagoons.

**12. ENVIRONMENTAL LIABILITIES**

Under Provincial legislation, the County is required to provide for closure and post closure care for its landfill sites which are classified as land improvements. Post closure activities include surface and ground water monitoring, leachate control, and visual inspection for a period of 25 years after the landfill has been closed. The County currently has no active landfill sites. The estimate of these obligations is based on assessments provided by third party and internal experts.

Under Provincial legislation, the County is required to remediate lands with contamination in excess of Provincial Environmental Standards. Reclamation requirements have been defined in accordance with industry standards and include ongoing environmental monitoring, site inspections and maintenance. The County Services Building yard contains a salt storage site where contamination is in excess of environmental standards. A parcel in Wabamun was identified as having metal and hydrocarbon exceedances above the remediation guidelines with a corresponding liability to be recorded. Environmental liabilities of \$2,648,174 (2024 – \$3,144,259) are valued using the present value technique with a discount rate of 4.46% (2024 – 5.04%) based on the County's average long term borrowing rate.

In addition to the landfill sites with associated liabilities, there were three identified historic landfill sites within Parkland County. Phase II environmental site assessment (ESA) indicate that contaminant concentrations exceed the applicable provincial guidelines. The County has fulfilled its statutory obligations by reporting these findings to the Alberta Environmental Protection Agency (EPA) under the Alberta Release Reporting Regulation. The files have been transferred from EPA's compliance team to the Contaminated Sites team for review. These assessments will ultimately confirm the extent of risk management and reclamation efforts that are required but, as of the financial statement date, the costs are not yet determinable.

There are an additional five parcels within the County's hamlets that have identified contamination. As with the above landfill sites, these parcels will be undergoing supplementary Phase II environmental site assessments to determine the extent of contamination and costs required to reclaim the sites which will ultimately confirm the extent of risk management and reclamation efforts that are required. The costs are not yet determinable as of the financial statement date. One subdivision lot underwent phase II in 2024 that identified metal exceedances in soil and groundwater that exceeds Tier 1 soils and groundwater remediation guidelines. Localized petroleum hydrocarbon F3 exceedances were noted as well. A supplementary phase II ESA will occur in 2026 to assess metal and hydrocarbon exceedances.

13. TANGIBLE CAPITAL ASSETS

	Land	Land Improvements	Buildings	Engineered Structures	Machinery and Equipment	Vehicles	Assets Under Construction <sup>(a)</sup>	2025
<b>COST:</b>								
Balance, Beginning of Year	\$ 166,330,524	\$ 16,406,630	\$ 70,966,546	\$ 647,793,211	\$ 32,908,149	\$ 22,142,394	\$ 19,379,404	\$ 975,926,858
Additions	35,890	353,524	2,526,289	15,015,152	3,419,432	2,935,186	5,026,034	29,311,507
Contributed assets <sup>(b)</sup>	28,100	-	-	522,600	-	-	-	550,700
Disposals	(65,517)	(35,001)	(67,455)	(1,050,233)	(2,408,794)	(1,929,489)	-	(5,556,489)
Transfers	-	2,222,359	41,171	13,697,886	379,565	370,724	(16,711,705)	-
Balance, End of Year	<u>166,328,997</u>	<u>18,947,512</u>	<u>73,466,551</u>	<u>675,978,616</u>	<u>34,298,352</u>	<u>23,518,815</u>	<u>7,693,733</u>	<u>1,000,232,576</u>
<b>ACCUMULATED AMORTIZATION:</b>								
Balance, Beginning of Year	-	6,046,889	18,761,058	342,362,482	16,549,154	10,424,588	-	394,144,171
Amortization	-	891,223	1,587,177	13,048,850	2,847,478	1,471,691	-	19,846,419
Disposals	-	(33,640)	(6,496)	(588,909)	(1,778,714)	(1,590,000)	-	(3,997,759)
Balance, End of Year	-	<u>6,904,472</u>	<u>20,341,739</u>	<u>354,822,423</u>	<u>17,617,918</u>	<u>10,306,279</u>	-	<u>409,992,831</u>
<b>NET BOOK VALUE</b>	<b><u>\$ 166,328,997</u></b>	<b><u>\$ 12,043,040</u></b>	<b><u>\$ 53,124,812</u></b>	<b><u>\$ 321,156,193</u></b>	<b><u>\$ 16,680,434</u></b>	<b><u>\$ 13,212,536</u></b>	<b><u>\$ 7,693,733</u></b>	<b><u>\$ 590,239,745</u></b>

(a) Assets Under Construction

Assets under construction totaling \$7,693,733 (2024 – \$19,379,404) have not been amortized. Amortization of these assets will commence when they are put into service.

(b) Contributed Tangible Capital Assets

Contributed tangible capital assets have been recognized at fair value at the date of contribution. Contributed tangible capital assets consisting of land, roads, drainage and water/wastewater infrastructure received during the year have a value of \$550,700 (2024 – \$124,178).

	Land	Land Improvements	Buildings	Engineered Structures	Machinery and Equipment	Vehicles	Assets Under Construction	2024
<b>COST:</b>								
Balance, Beginning of Year	\$ 166,238,431	\$ 15,549,347	\$ 70,335,511	\$ 636,487,829	\$ 30,799,355	\$ 21,062,949	\$ 4,436,315	\$ 944,909,737
Additions	37,733	1,053,246	30,858	11,445,895	2,578,323	784,989	16,931,461	32,862,505
Contributed assets	54,360	-	-	69,818	-	-	-	124,178
Disposals	-	(195,963)	-	(572,984)	(952,056)	(248,559)	-	(1,969,562)
Transfers	-	-	600,177	362,653	482,527	543,015	(1,988,372)	-
Balance, End of Year	<u>166,330,524</u>	<u>16,406,630</u>	<u>70,966,546</u>	<u>647,793,211</u>	<u>32,908,149</u>	<u>22,142,394</u>	<u>19,379,404</u>	<u>975,926,858</u>
<b>ACCUMULATED AMORTIZATION:</b>								
Balance, Beginning of Year	-	5,300,895	17,189,465	328,831,535	14,462,897	9,225,181	-	375,009,973
Amortization	-	807,261	1,571,593	13,622,338	2,715,703	1,447,965	-	20,164,860
Disposals	-	(61,267)	-	(91,391)	(629,446)	(248,558)	-	(1,030,662)
Balance, End of Year	-	<u>6,046,889</u>	<u>18,761,058</u>	<u>342,362,482</u>	<u>16,549,154</u>	<u>10,424,588</u>	-	<u>394,144,171</u>
<b>NET BOOK VALUE</b>	<b><u>\$ 166,330,524</u></b>	<b><u>\$ 10,359,741</u></b>	<b><u>\$ 52,205,488</u></b>	<b><u>\$ 305,430,729</u></b>	<b><u>\$ 16,358,995</u></b>	<b><u>\$ 11,717,806</u></b>	<b><u>\$ 19,379,404</u></b>	<b><u>\$ 581,782,687</u></b>

**14. INVENTORY FOR CONSUMPTION**

The consumable inventories is made up of the following:

	<u>2025</u>	<u>2024</u>
Gravel - pit run	\$ 8,601,944	\$ 8,825,461
Gravel - crushed	1,271,931	1,308,019
Other	254,474	283,514
Gas, oil and parts	<u>222,040</u>	<u>198,985</u>
	<b>\$ 10,350,389</b>	<b>\$ 10,615,979</b>

**15. ACCUMULATED SURPLUS**

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets as follows:

	<u>2025</u>	<u>2024</u>
Unrestricted surplus	\$ 4,082,757	\$ 3,890,164
Restricted surplus	184,108,729	168,889,861
Invested in tangible capital assets	<u>540,820,463</u>	<u>536,465,675</u>
	<b>\$ 729,011,949</b>	<b>\$ 709,245,700</b>

**RESTRICTED SURPLUS**

	<u>2024</u>	<u>Increases</u>	<u>Decreases</u>	<u>2025</u>
Long term sustainability Lifecycle	\$ 53,330,645	\$ 5,899,439	\$ 738,478	\$ 58,491,606
Developer recoveries	25,864,371	7,935,908	6,853,338	26,946,941
Future operating	15,147,219	2,352,737	3,098,286	14,401,670
County facilities	9,853,881	3,824,062	1,693,697	11,984,246
Future capital	12,515,648	400,000	992,115	11,923,533
Business attraction fund	8,385,731	3,788,129	344,216	11,829,644
Extreme events	10,189,067	907,000	-	11,096,067
Recreation	9,734,766	170,742	-	9,905,508
Water and wastewater	7,637,829	2,430,800	656,325	9,412,304
Environmental	6,823,120	1,671,675	1,738,008	6,756,787
Information technology	4,217,598	1,129,796	512,440	4,834,954
Municipal park	2,578,694	1,525,300	671,144	3,432,850
Benefit premium stabilization	1,169,694	447,703	9,321	1,608,076
	494,456	-	25,000	469,456
	<u>\$ 167,942,719</u>	<u>\$ 32,483,291</u>	<u>\$ 17,332,368</u>	<u>\$ 183,093,642</u>
Parkland County Library Board	757,441	29,787	14,218	773,010
TransAlta Tri Leisure Centre	189,701	52,376	-	242,077
	<u>\$ 168,889,861</u>	<u>\$ 32,565,454</u>	<u>\$ 17,346,586</u>	<u>\$ 184,108,729</u>

**15. ACCUMULATED SURPLUS (CONTINUED)**

**INVESTED IN TANGIBLE CAPITAL ASSETS**

	<u>2025</u>	<u>2024</u>
Tangible capital assets (net book value)	\$ 590,239,745	\$ 581,782,687
Long-term debt	(48,964,637)	(44,988,118)
Debt charges recoverable	5,076,912	5,195,186
Asset retirement obligations	<u>(5,531,557)</u>	<u>(5,524,080)</u>
	<b>\$ 540,820,463</b>	<b>\$ 536,465,675</b>

**16. CONTRACTUAL RIGHTS**

The County has a contractual right to Provincial funds to be allocated to the County in future years. The receipt of these assets will depend on submission and approval of project applications and satisfying subsequent reporting requirements.

The County has a contractual right to future lease revenue from another government organization. This lease revenue is for the use of a County-owned facility. The lease term expires January 31, 2035 with an annual lease payment of \$543,459.

The County has a contractual right to future lease revenue from another government organization. This lease revenue is for the use of a County-owned facility. The lease term expires March 31, 2027 with an annual lease payment of \$15,144.

The County entered into separate Memorandum of Agreements with Alberta Transportation with the below two agreements related to projects yet to be completed as at December 31, 2025. The outstanding projects state the following, respectively:

- The lesser of \$2,175,000 or seventy-five percent (75%) of the actual shareable costs for eligible project expenditures will be contributed for bridge culvert replacement.
- The lesser of \$75,000 or seventy-five percent (75%) of the actual shareable costs for eligible project expenditures will be contributed for bridge culvert replacement.

The County entered into two agreements with Prairies Economic Development Canada (formerly Western Economic Diversification Canada). These agreements will provide funding up to \$29,900,000 for eligible project expenditures as detailed in the agreement with \$25,977,558 spent at December 31, 2025.

**17. CONTRACTUAL OBLIGATIONS**

The County has outstanding commitments of \$23,138,797 (2024 – \$31,995,834). Significant commitments included in this balance are services for bulk fuel supply, IT support services, supply of aggregates, Prospector’s Point Road rehabilitation, purchase of custom fire apparatus, purchase of maintenance equipment, and local government cost share agreements.

The County has entered into lease agreements for land. The lease commitments over the next five years and thereafter are as follows:

2026	\$ 12,717
2027	12,951
2028	12,190
2029	12,434
2030	12,682
Thereafter	<u>172,500</u>
	<u>\$ 235,474</u>

**18. CONTINGENT ASSETS AND LIABILITIES**

The County has initiated a number of insurance claims that arose from the normal course of operations. The outcomes of these claims may result in assets in the future and cannot be estimated at this time. These amounts are not recorded in the consolidated financial statements.

The County is a party in various lawsuits and other proceedings as at December 31, 2025. It is not possible to estimate the outcome of these disputes; however, management believes that there will be no significant adverse effects on the financial position of the County related to ongoing matters.

The County continues to review environmental objectives and liabilities for its activities and properties as well as any potential reclamation obligations. There may be contaminated sites that the County has identified that have the potential to result in remediation obligations. Where the resulting liability, if any, cannot be estimated or the responsibility for the site in question is not determinable, amounts have not been recorded.

**19. NET MUNICIPAL PROPERTY TAXES**

	2025 (Budget) (Note 26)	<b>2025 (Actual)</b>	2024 (Actual)
<b>Taxation</b>			
Residential	\$ 56,821,891	<b>\$ 56,640,381</b>	\$ 51,264,208
Non-residential	58,309,249	<b>58,367,350</b>	54,430,017
Government grants in place of property taxes	<u>25,959</u>	<b><u>25,959</u></b>	<u>25,785</u>
	<u>115,157,099</u>	<b><u>115,033,690</u></b>	<u>105,720,010</u>
<b>Less taxes collected on behalf of:</b>			
Alberta School Foundation Fund	(31,851,133)	<b>(31,755,464)</b>	(28,491,629)
Evergreen Separate School	(2,413,301)	<b>(2,439,969)</b>	(2,217,825)
St. Thomas Aquinas	(12,588)	<b>(10,197)</b>	(7,997)
Senior’s Foundation	(1,688,630)	<b>(1,686,471)</b>	(1,448,920)
Designated Industrial Property	<u>(119,547)</u>	<b><u>(119,540)</u></b>	<u>(127,593)</u>
	<u>(36,085,199)</u>	<b><u>(36,011,641)</u></b>	<u>(32,293,964)</u>
<b>Net Municipal Property Taxes</b>	<u>79,071,900</u>	<b><u>79,022,049</u></b>	<u>73,426,046</u>
<b>Other Taxes</b>			
Community aggregate levy	1,121,100	<b>1,144,349</b>	1,082,858
Special taxes and frontages	<u>400,000</u>	<b><u>400,051</u></b>	<u>396,645</u>
<b>Net Municipal Taxes</b>	<u>\$ 80,593,000</u>	<b><u>\$ 80,566,449</u></b>	<u>\$ 74,905,549</u>

**20. GOVERNMENT TRANSFERS**

	2025 (Budget) (Note 26)	<b>2025 (Actual)</b>	2024 (Actual)
<b>TRANSFERS FOR OPERATING</b>			
Federal	\$ 183,000	<b>\$ 7,139,500</b>	\$ 115,067
Provincial	5,448,833	<b>4,499,378</b>	4,698,158
Other local governments	<u>494,749</u>	<b><u>691,010</u></b>	<u>744,344</u>
	<u>6,126,582</u>	<b><u>12,329,888</u></b>	<u>5,557,569</u>
<b>TRANSFERS FOR CAPITAL</b>			
Federal	14,308,106	<b>3,254,098</b>	14,841,931
Provincial	18,620,644	<b>10,069,526</b>	5,628,042
Other local government	<u>7,981</u>	<b><u>107,113</u></b>	<u>(56,598)</u>
	<u>32,936,731</u>	<b><u>13,430,737</u></b>	<u>20,413,375</u>
<b>TOTAL GOVERNMENT TRANSFERS</b>	<u>\$ 39,063,313</u>	<b><u>\$ 25,760,625</u></b>	<u>\$ 25,970,944</u>

**21. SALARY AND BENEFITS DISCLOSURE**

Alberta Regulation 313/2000 of the *Municipal Government Act* requires the salaries and benefits for elected municipal officials, the chief administrative officer, and designated officers be disclosed as follows:

	Salary <sup>(a)</sup>	Benefits <sup>(b)</sup>	Allowances <sup>(c)</sup>	2025	2024
Mayor - Former	\$ 104,085	\$ 21,729	\$ 3,613	\$ 129,427	\$ 144,932
Mayor - Current	22,347	5,043	891	28,281	-
Councillor - Division 1 - Current	81,738	16,344	3,340	101,422	102,166
Councillor - Division 2 - Former	68,956	17,782	2,710	89,448	100,456
Councillor - Division 2 - Current	13,156	3,392	716	17,264	-
Councillor - Division 3 - Former	73,753	3,741	1,786	79,280	90,714
Councillor - Division 3 - Current	14,152	2,934	441	17,527	-
Councillor - Division 4 - Former	59,853	16,376	5,387	81,616	97,714
Councillor - Division 4 - Current	14,318	3,576	485	18,379	-
Councillor - Division 5 - Former	71,048	18,163	4,037	93,248	100,607
Councillor - Division 5 - Current	13,987	3,532	664	18,183	-
Councillor - Division 6 - Former	-	-	-	-	46,729
Councillor - Division 6 - Current	14,569	3,748	2,159	20,476	-
	<u>\$ 551,962</u>	<u>\$ 116,360</u>	<u>\$ 26,229</u>	<u>\$ 694,551</u>	<u>\$ 683,318</u>
CAO	225,000	43,016	5,750	273,766	167,601
Interim CAO	8,603	2,410	250	11,263	185,839
	<u>\$ 233,603</u>	<u>\$ 45,426</u>	<u>\$ 6,000</u>	<u>\$ 285,029</u>	<u>\$ 353,440</u>
Designated Officers <sup>(d)</sup>	\$ 835,414	\$ 151,768	\$ 1,650	\$ 988,832	\$ 733,716

(a) Salary for Council includes regular base pay and honoraria. The Deputy Mayor also receives an additional amount per month.

Councillors also serve on a number of other Committees/Boards for which they receive remuneration directly from that organization and which are not included in the above salary and benefits disclosure. The list of Committees/Boards that Council members are appointed to at the annual organizational meeting are listed on the County's website for public access.

The Division 6 Councillor position was vacant for 4 months during 2024 and 10 months during 2025.

(b) Benefits include an employer's share of all employee benefits (pension or Registered Retirement Savings Plan, health, vision, dental, life insurance, accidental death and dismemberment, and Workers' Compensation coverage).

(c) Allowances include costs for Internet, phone, and mileage to attend Council meetings as well as car allowance and other cash payments.

(d) The County had four designated officers in 2025.



Community Round Dance, Wabamun

**22. PENSION PLANS**

**(a) APEX**

The APEX supplementary pension plan commenced on January 1, 2006 and provides supplementary pension benefits to a prescribed class of employees (approximately 53 in 2025). The plan supplements the Local Authorities Pension Plan.

Contributions are made by the prescribed class of employees and the County at a rate of 2.42% and 2.96% (2024 – 2.42% and 2.96%) respectively of pensionable earnings up to \$187,834 (2024 – \$180,500). Total current service contributions by the County to APEX in 2025 were \$164,709 (2024 – \$166,975). Total current service contributions by the employees of the County were \$134,663 (2024 – \$136,514).

The cost of post retirement benefits earned by employees is actuarially determined using the projected benefit method prorated on service and management's best estimate of salary and benefit escalation and retirement ages of employees. The cost of post retirement benefits is fully funded.

(Continues)

**22. PENSION PLANS (CONTINUED)****(b) Local Authorities Pension Plan**

Employees of the County participate in the *Local Authorities Pension Plan* ("LAPP"), which is covered by the Alberta *Public Sector Pension Plans Act*. The Plan serves about 316,938 people and 453 employers. It is financed by employer and employee contributions and by investment earnings of the LAPP Fund.

The County is required to make current service contributions to the Plan of 8.45% (2024 – 8.45%) of pensionable earnings up to the Canada Pension Plan Year's maximum pensionable earnings and 11.65% (2024 – 11.65%) for the excess. Employees of the County are required to make current service contributions of 7.45% (2024 – 7.45%) of pensionable salary up to the year's maximum pensionable salary and 10.65% (2024 – 10.65%) on pensionable salary above this amount.

Total current service contributions made by the County to the LAPP in 2025 were \$2,297,162 (2024 – \$2,219,220). Total current service contributions made by the employees of the County to the LAPP in 2025 were \$2,051,852 (2024 – \$1,982,272).

At December 31, 2024, the LAPP disclosed an actuarial surplus of \$19.56 billion (2023 – \$15.06 billion).

**23. SEGMENTED INFORMATION**

The County provides a range of services to its ratepayers. For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Segmented information has been identified based upon lines of service provided by the County. County services are provided by departments and their activities are reported by functional area as follows:

**(a) General Government**

County Council makes decisions regarding service delivery and service levels on behalf of the municipality in order to balance the needs and wants of County residents in a financially responsible manner. Corporate and Shared Services is responsible for the administration of the municipality as a whole.

**(b) Protective Services**

Protective Services is responsible for enforcing Provincial Acts and Municipal Bylaws. Fire Services is responsible for providing fire suppression services, fire prevention programs, training and education related to prevention, and detection or extinguishment of fires. The mandate of Emergency Management is to help maintain safe communities and manage risk. The Emergency Communications Centre provides emergency fire dispatch, community peace officer dispatch, and alarm monitoring.

**(c) Transportation and Roadway Services**

Engineering Services and Public Works are responsible for the planning, development, maintenance and providing for the off roadway systems, storm systems and drainage activities.

**(d) Utilities**

Engineering Services, Public Works, and Environment Services provide the engineering and operation of water and wastewater systems, waste management, and other environmental use and protection activities.

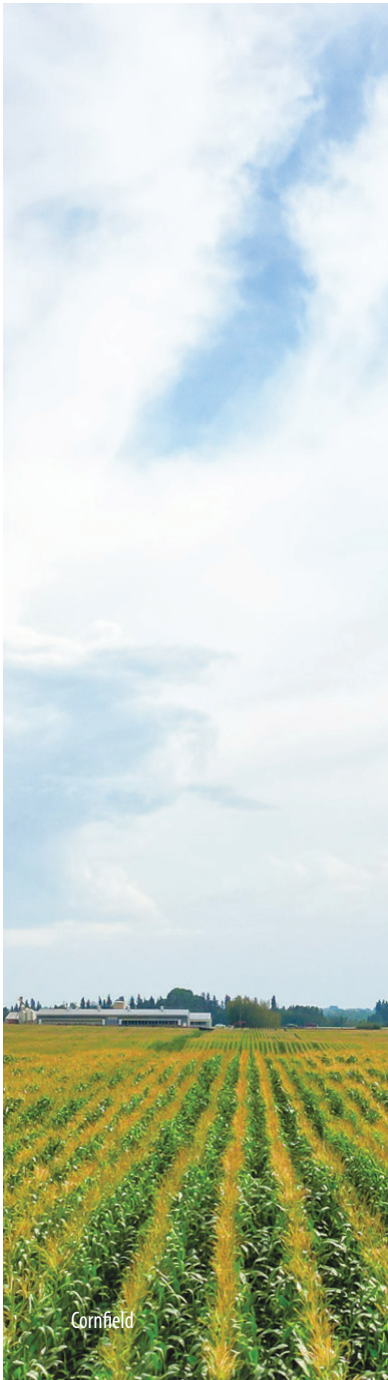
**(e) Community Services**

Community Services provides recreational and cultural services, activities which promote the health and well being of its citizens, and activities related to parks and cemetery maintenance and operation. Facilities Services manages facilities for administration and operations throughout the County.

**(f) Development Services**

Planning and Development Services manages current and long range planning, development permits, and safety code disciplines. Economic Development actively promotes business growth and development. Agriculture supports farming and rural communities, fosters new rural-based business and works toward diversifying the local economy and business composition. Land Management relates to the development of land for use by the municipality for resale.

(Continues)



23. SEGMENTED INFORMATION (CONTINUED)

	General Government	Protective Services	Transportation and Roadway Services	Utilities	Community Services	Development Services	2025
<b>REVENUE</b>							
Net municipal property taxes	\$ 28,869,690	\$ 10,009,894	\$ 24,581,543	\$ 4,562,192	\$ 6,721,064	\$ 5,822,066	\$ 80,566,449
Government transfers	787,673	3,116,880	13,138,353	2,409,142	2,574,223	3,734,354	25,760,625
User fees and sales of goods	223,422	3,377,919	180,324	8,068,755	2,363,708	517,412	14,731,540
Investment income	6,563,326	-	-	120,265	87,033	-	6,770,624
Developer and customer contributions - capital	2,096,612	-	-	-	-	-	2,096,612
Other revenues	128,267	557,608	26,157	541,415	377,307	92,982	1,723,736
Penalties	1,125,397	-	-	23,568	-	-	1,148,965
Licenses and permits	-	18,110	12,768	-	-	1,036,479	1,067,357
Contributed tangible capital assets	28,100	-	275,000	247,600	-	-	550,700
<b>Total Revenues</b>	<b>39,822,487</b>	<b>17,080,411</b>	<b>38,214,145</b>	<b>15,972,937</b>	<b>12,123,335</b>	<b>11,203,293</b>	<b>134,416,608</b>
<b>Budgeted Revenues</b>	<b>30,996,400</b>	<b>16,720,535</b>	<b>51,798,830</b>	<b>44,832,641</b>	<b>11,027,262</b>	<b>18,314,304</b>	<b>173,689,972</b>
<b>EXPENSES</b>							
Salaries, wages and benefits	12,987,763	8,260,311	7,845,183	3,798,621	4,188,379	6,146,318	43,226,575
Contracted and general services	8,703,995	1,784,841	3,586,720	3,615,025	1,864,460	3,035,472	22,590,513
Amortization of tangible capital assets	1,155,112	921,143	3,902,294	2,678,466	1,260,328	9,929,076	19,846,419
Transfers to governments, agencies and organizations	(62,744)	2,729,132	4,783,409	882,739	3,521,818	14,500	11,868,854
Materials, supplies and utilities	1,197,423	721,033	5,363,207	494,390	1,317,845	197,766	9,291,664
Purchases from other governments	34,725	1,361,764	461,951	4,026,655	-	-	5,885,095
Interest on long term debt	243,906	-	806,469	480,426	-	-	1,530,801
Loss (gain) on disposal of tangible capital assets	13,608	-	(127,712)	450,663	62,320	(196,541)	202,338
Bank charges	94,742	-	-	-	575	2,067	97,384
Asset retirement obligation accretion expense	10,171	-	-	61,329	-	-	71,500
Other expenses	1,427	2,238	-	1,931	33,620	-	39,216
<b>Total Expenses</b>	<b>24,380,128</b>	<b>15,780,462</b>	<b>26,621,521</b>	<b>16,490,245</b>	<b>12,249,345</b>	<b>19,128,658</b>	<b>114,650,359</b>
<b>Budgeted Expenses</b>	<b>27,635,078</b>	<b>15,221,016</b>	<b>23,544,415</b>	<b>17,188,898</b>	<b>12,610,259</b>	<b>19,057,836</b>	<b>115,257,502</b>
Annual Surplus (Deficit)	\$ 15,442,359	\$ 1,299,949	\$ 11,592,624	\$ (517,308)	\$ (126,010)	\$ (7,925,365)	\$ 19,766,249
<b>Net Budget</b>	<b>\$ 3,361,322</b>	<b>\$ 1,499,519</b>	<b>\$ 28,254,415</b>	<b>\$ 27,643,743</b>	<b>\$ (1,582,997)</b>	<b>\$ (743,532)</b>	<b>\$ 58,432,470</b>

	General Government	Protective Services	Transportation and Roadway Services	Utilities	Community Services	Development Services	2024
<b>REVENUE</b>							
Net municipal property taxes	\$ 24,445,866	\$ 8,918,249	\$ 25,793,091	\$ 2,986,533	\$ 5,782,331	\$ 6,979,479	\$ 74,905,549
Government transfers	3,309,048	2,619,976	14,642,329	3,843,987	1,431,208	124,396	25,970,944
User fees and sales of goods	114,547	3,250,846	137,785	7,575,735	2,314,085	831,326	14,224,324
Investment income	6,009,067	-	-	116,335	182,837	-	6,308,239
Penalties	1,029,800	-	-	23,470	-	-	1,053,270
Other revenues	130,581	72,019	144,493	146,912	519,041	4,063	1,017,109
Licenses and permits	-	16,739	11,407	-	-	942,474	970,620
Contributed tangible capital assets	54,361	-	14,400	55,417	-	-	124,178
Gain on asset retirement obligations settlement	-	-	-	40,880	-	-	40,880
<b>Total Revenues</b>	<b>35,093,270</b>	<b>14,877,829</b>	<b>40,743,505</b>	<b>14,789,269</b>	<b>10,229,502</b>	<b>8,881,738</b>	<b>124,615,113</b>
<b>EXPENSES</b>							
Salaries, wages and benefits	11,110,022	7,856,390	7,813,489	2,907,414	3,652,750	6,121,676	39,461,741
Amortization of tangible capital assets	997,795	724,774	4,533,954	2,595,710	1,035,095	10,277,532	20,164,860
Contracted and general services	8,400,442	1,248,265	3,937,206	2,896,134	1,528,911	1,627,598	19,638,556
Materials, supplies and utilities	842,272	792,575	5,951,799	550,417	807,495	612,385	9,556,943
Transfers to governments, agencies and organizations	3,175	2,837,935	6,717	311,112	5,577,280	87,353	8,823,572
Purchases from other governments	-	1,097,013	439,143	4,175,040	-	-	5,711,196
Interest on long term debt	76,136	-	856,963	268,566	-	-	1,201,665
Loss/(gain) on disposal of tangible capital assets	5,469	193	(12,242)	498,853	107,925	-	600,198
Bank charges	88,596	-	-	-	426	-	89,022
Other expenses	20,057	-	-	-	44,640	-	64,697
Asset retirement obligation accretion expense	-	-	9,040	54,168	-	-	63,208
<b>Total Expenses</b>	<b>21,543,964</b>	<b>14,557,145</b>	<b>23,536,069</b>	<b>14,257,414</b>	<b>12,754,522</b>	<b>18,726,544</b>	<b>105,375,658</b>
Annual Surplus (Deficit)	\$ 13,549,306	\$ 320,684	\$ 17,207,436	\$ 531,855	\$ (2,525,020)	\$ (9,844,806)	\$ 19,239,455

**24. TRANSALTA TRI LEISURE CENTRE (TLC)**

The County, the Town of Stony Plain, and the City of Spruce Grove have jointly developed, constructed, and are now operating the TransAlta Tri Leisure Centre (the "TLC"). The Building is jointly owned by the County, the Town of Stony Plain, and the City of Spruce Grove. The County's proportionate ownership of the TLC is 33.5% (2024 – 33.5%).

The Tri-Municipal Leisure Facility Corporation (the "Corporation") operates and manages the TLC. The County, the Town of Stony Plain, and the City of Spruce Grove provide annual contributions to support the operations of the TLC, with the County's share being 23.4% (2024 – 23.4%).

The County's proportionate ownership share (33.5%) of the financial position and operations of the Corporation is as follows:

	<u>2025</u>	<u>2024</u>
<b>FINANCIAL POSITION</b>		
Financial Assets	\$ 1,061,574	\$ 858,310
Liabilities	<u>(529,119)</u>	<u>(481,474)</u>
Net Financial Assets	532,455	376,836
Non-Financial Assets	<u>520,031</u>	<u>562,521</u>
Accumulated Surplus	<u>\$ 1,052,486</u>	<u>\$ 939,357</u>
<b>OPERATIONS</b>		
Revenue	\$ 3,479,359	\$ 3,407,632
Expenses	<u>(3,366,230)</u>	<u>(3,243,923)</u>
Annual Surplus	<u>\$ 113,129</u>	<u>\$ 163,709</u>

Accumulated surplus consists of restricted and unrestricted amounts and invested tangible capital asset as follows:

	<u>2025</u>	<u>2024</u>
Restricted surplus	\$ 242,077	\$ 189,701
Invested in tangible capital assets	444,842	507,600
Unrestricted surplus	<u>365,566</u>	<u>242,056</u>
	<u>\$ 1,052,485</u>	<u>\$ 939,357</u>

**25. RELATED PARTIES DISCLOSURE**

Related parties include the County's key management personnel and their close family members who are defined as follows:

- Key management personnel encompass the Council, Chief Administrative Officer (CAO), and General Managers.
- Close family members are defined as an individual's spouse or adult interdependent partner, the individual's children, the parent(s) of the individual, and the parent(s) of the individual's spouse or interdependent partner.

Transactions with related parties are considered to be in the normal course of operations.

**26. BUDGET INFORMATION**

The County budget information presented in these consolidated financial statements is based on the budget approved by Council on April 8, 2025. Amortization was included in the budget but was removed for the calculation of the taxation requirement.

**27. APPROVAL OF FINANCIAL STATEMENTS**

These consolidated financial statements were approved by Council and management on April 14, 2026.

Parkland County Fire Services



# SECTION THREE

## Statistics (Unaudited)

- 48 Demographics and Other Statistics
- 49 Consolidated Expenses by Function / Consolidated Expenses by Object
- 50 Consolidated Revenue by Source
- 51 Consolidated Financial Position and Annual Surplus / Assessed Values for General Municipal Purposes
- 52 Tax Levy / Tax Rates / Tax Collection
- 53 Debt Limits / Long-Term Debt
- 54 Consolidated Capital Expenditures
- 55 Consolidated Restricted Surplus

*Note: Parkland County is including 2022 figures instead of 2022 Revised figures as the 2022 Revised figures are for comparative purposes of the 2023 financial information ONLY — the 2022 figures are reflective of 2022 before PS 3280 accounting changes implemented in 2023*

## DEMOGRAPHICS AND OTHER STATISTICS

Years ended December 31 for 2021 to 2025



**POPULATION**  
**32,205**



**LAND AREA IN  
SQUARE KILOMETRES**  
**2,376**



**KILOMETRES OF ROAD  
MAINTAINED**  
**2,167**

	2025	2024	2023	2022	2021
Population	32,205	32,205	32,205	32,205	32,205
Land area in square kilometres	2,376	2,376	2,376	2,376	2,376
Kilometres of road maintained	2,167	2,165	2,165	2,163	2,141
*Federal censuses taken in 2021 and 2016					
	2025	2024	2023	2022	2021
<b>BUILDING AND DEVELOPMENT TRENDS</b>					
Estimated building permit value (in 000s)					
Residential	94,473	88,842	98,238	110,830	81,562
Commercial*	10,508	2,314	32,440	28,159	5,984
Industrial*	10,008	42,205	–	29,094	376,655
Institutional*	275	242	–	1,430	3,933
	115,264	133,603	130,678	169,513	468,134
* 2023 Commercial permit value includes Industrial and Institutional					
<b>OTHER ACTIVITY INDICATORS</b>					
Subdivision applications approved	41	43	26	34	36
Development permits issued	426	514	435	457	541
	2025	2024	2023	2022	2021
<b>MUNICIPAL EMPLOYEES</b>					
Full time equivalents (FTE)	279	274	270	264	239
	2025	2024	2023	2022	2021
<b>ANNUAL CHANGE IN CPI</b>					
Alberta	2.0%	2.5%	3.0%	6.0%	4.8%
Canada	2.1%	1.8%	3.4%	6.3%	4.8%
	2025	2024	2023	2022	2021
<b>UNEMPLOYMENT RATE</b>					
Alberta	6.8%	6.7%	6.3%	5.6%	7.5%
Canada	6.8%	6.7%	5.8%	5.0%	6.0%

(CPI and Unemployment Rate obtained from Statistics Canada)

## CONSOLIDATED EXPENSES BY FUNCTION

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
<b>TOTAL REVENUE</b>	\$ 118,326	104,037	101,353	93,971	96,241
<b>EXPENSES</b>					
Transportation and roadway services	26,750	23,548	23,199	23,066	25,724
General government	24,366	21,538	19,945	20,528	19,606
Development services	19,326	18,727	18,878	16,161	14,222
Utilities	16,039	13,759	12,551	14,355	11,110
Protective services	15,780	14,557	19,215	11,755	12,847
Community services	12,187	12,647	11,292	10,059	8,490
<b>TOTAL EXPENSES</b>	<b>114,448</b>	<b>104,776</b>	<b>105,080</b>	<b>95,924</b>	<b>91,999</b>
Excess (shortfall) of revenue over expenses before other	3,877	(739)	(3,727)	(1,953)	4,242
<b>OTHER</b>					
Government transfers for capital	13,431	20,413	14,054	10,566	16,678
Developer and customer contributions — capital	2,097	—	—	4,597	11,487
Contributed tangible capital assets	551	124	8,957	15,806	8,112
Other revenue — capital	12	—	72	—	1,200
Restructuring	—	—	—	—	14,864
Gain/(Loss) on disposal of tangible capital assets	(202)	(559)	(269)	1,315	(4,611)
<b>TOTAL OTHER</b>	<b>15,889</b>	<b>19,978</b>	<b>22,814</b>	<b>32,284</b>	<b>47,730</b>
<b>ANNUAL SURPLUS</b>	<b>19,766</b>	<b>19,239</b>	<b>19,087</b>	<b>30,331</b>	<b>51,972</b>

## CONSOLIDATED EXPENSES BY OBJECT

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
<b>EXPENSES</b>					
Salaries, wages, and employee benefits	43,227	39,462	37,285	35,407	34,370
Contracted and general services	22,591	19,638	22,801	19,387	20,519
Amortization of tangible capital assets	19,846	20,165	20,938	18,523	18,035
Transfers to governments, agencies, and organizations	11,869	8,824	7,586	7,856	4,263
Materials, goods, supplies, and utilities	9,292	9,557	9,441	8,631	8,964
Purchases from other governments	5,885	5,711	5,792	4,939	4,886
Interest on long-term debt	1,531	1,202	1,138	952	776
Bank charges	97	89	63	59	53
Asset retirement obligation accretion expense	71	63	—	—	—
Other	39	65	36	170	133
<b>TOTAL EXPENSES BY OBJECT</b>	<b>114,448</b>	<b>104,776</b>	<b>105,080</b>	<b>95,924</b>	<b>91,999</b>





Flower basket, Wabamun

## CONSOLIDATED REVENUE BY SOURCE

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
<b>TAXATION</b>					
Residential	\$ 56,640	51,264	48,104	45,610	44,517
Non-residential	58,367	54,430	51,356	51,120	49,609
Government grants in place of property taxes	26	26	25	24	22
	115,033	105,720	99,485	96,754	94,148
<b>LESS REQUISITIONS</b>					
Education requisitions	(34,205)	(30,717)	(28,874)	(28,199)	(27,895)
Seniors' requisition	(1,686)	(1,449)	(1,163)	(1,084)	(806)
Designated Industrial Property	(120)	(128)	(122)	(153)	(163)
	(36,011)	(32,294)	(30,159)	(29,436)	(28,864)
<b>OTHER TAXES</b>					
Community aggregate levy	1,144	1,083	1,110	874	1,151
Special taxes and frontages	400	397	399	400	440
	1,544	1,480	1,509	1,274	1,591
<b>NET MUNICIPAL TAXES</b>					
User fees and sales	80,566	74,906	70,835	68,592	66,875
Government transfers for operating	14,732	14,224	12,558	11,511	10,980
Investment income	12,330	5,558	9,959	6,962	8,921
Other revenue	6,771	6,308	4,640	3,870	3,298
Penalties	1,711	1,017	1,029	645	926
Licenses and permits	1,149	1,053	1,150	1,083	1,202
	1,067	971	1,182	1,308	4,039
<b>TOTAL REVENUE</b>	<b>\$ 118,326</b>	<b>104,037</b>	<b>101,353</b>	<b>93,971</b>	<b>96,241</b>

## CONSOLIDATED FINANCIAL POSITION AND ANNUAL SURPLUS

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
FINANCIAL ASSETS	223,696	212,131	189,580	184,540	182,182
LIABILITIES	97,394	97,427	82,692	82,810	93,922
NET FINANCIAL ASSETS	126,302	114,704	106,888	101,730	88,260
NON-FINANCIAL ASSETS	602,710	594,541	583,118	571,178	554,317
ACCUMULATED SURPLUS	729,012	709,245	690,006	672,908	642,577
Restatement due to accounting standard implementation*	-	-	1,989	-	-
<b>ANNUAL SURPLUS</b>	<b>\$ 19,766</b>	<b>19,239</b>	<b>19,087</b>	<b>30,331</b>	<b>51,972</b>

\*Public Sector Accounting Board PS3280 Asset Retirement Obligations implemented for the year ended December 31, 2023 and adjusted to the opening balance of accumulated surplus



Metis Week Celebration, Heritage Park, Stony Plain

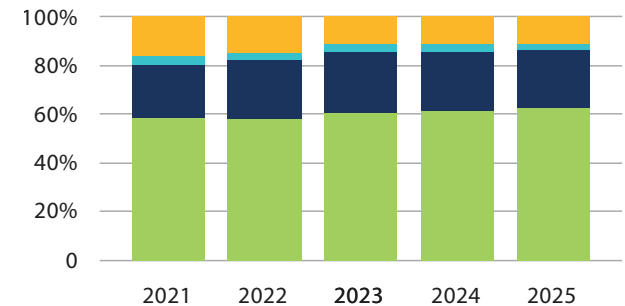
## ASSESSED VALUES FOR GENERAL MUNICIPAL PURPOSES

For the years ended December 31 for 2021 to 2025  
(in 000s)

ASSESSMENT CLASS	2025	2024	2023	2022	2021
Residential/farm land	7,898,347	7,333,810	7,036,509	6,658,450	6,381,467
Commercial and Industrial	2,990,492	2,909,670	2,902,559	2,715,178	2,438,203
Machinery and equipment	324,174	351,831	334,911	326,870	338,750
Linear (includes power lines and pipelines)	1,406,201	1,336,792	1,327,129	1,672,054	1,782,877
<b>Total</b>	<b>\$ 12,619,214</b>	<b>11,932,102</b>	<b>11,601,108</b>	<b>11,372,552</b>	<b>10,941,297</b>

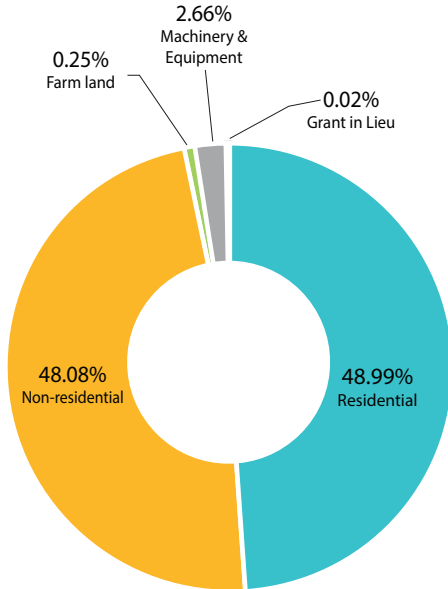
### Assessed Values for General Municipal Purposes

For the years ended December 31 for 2021 to 2025

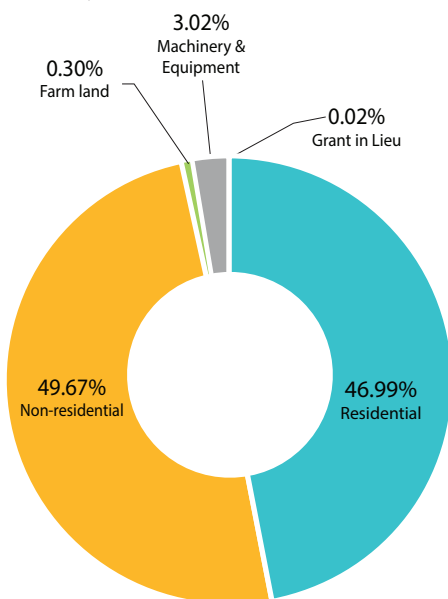


- Linear (includes power lines and pipelines)
- Machinery and equipment
- Commercial and Industrial
- Residential/farm land

**2025 Tax Levy**



**2021 Tax Levy**



**TAX LEVY**

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
Residential	56,348	50,977	47,825	45,330	44,232
Non-Residential	55,312	51,220	48,425	48,401	46,767
Farm Land	292	285	279	280	285
Machinery & Equipment	3,055	3,212	2,931	2,719	2,842
Grant in Lieu	26	26	25	24	22
<b>TOTAL TAX REVENUE</b>	<b>115,033</b>	<b>105,720</b>	<b>99,485</b>	<b>96,754</b>	<b>94,148</b>

**TAX RATES**

For the years ended December 31 for 2021 to 2025

	2025	2024	2023	2022	2021
Residential/Farm Land	0.0044605	0.0044002	0.0043093	0.0042133	0.0042229
Non-Residential	0.0092772	0.0089763	0.0086185	0.0084266	0.0084455
Machinery & Equipment	0.0092772	0.0089763	0.0086185	0.0084266	0.0084455
Seniors Foundations Requisition	0.0001339	0.0001219	0.0001008	0.0000955	0.0000737
Education Requisition — Residential	0.0025974	0.0024663	0.0024288	0.0025475	0.0026651
Education Requisition — Non-Residential	0.0039105	0.0037839	0.0035441	0.0035875	0.0040545

**TAX COLLECTION**

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
<b>CURRENT LEVY</b>	<b>115,033</b>	<b>105,720</b>	<b>99,485</b>	<b>96,754</b>	<b>94,148</b>
<b>TAXES RECEIVABLE</b>					
Current	2,940	2,926	3,090	2,649	2,230
In Arrears for One Year or More	1,990	1,834	1,385	1,247	1,395
<b>TOTAL PROPERTY TAXES COLLECTED</b>	<b>110,103</b>	<b>100,960</b>	<b>95,010</b>	<b>92,858</b>	<b>90,523</b>
<b>TAXES OUTSTANDING AS A % OF THE CURRENT LEVY</b>					
Current	2.56%	2.77%	3.11%	2.74%	2.37%
In Arrears for One Year or More	1.73%	1.73%	1.39%	1.29%	1.48%

## DEBT LIMITS

For the years ended December 31 for 2022 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
<b>DEBT LIMITS</b>					
Maximum allowable debt	\$177,488	156,055	152,029	140,956	144,361
Total debt	\$ (48,965)	(44,988)	(39,581)	(39,917)	(38,112)
Percentage used	27.6%	28.8%	26.0%	28.3%	26.4%
<b>MAXIMUM ALLOWABLE ANNUAL DEBT PAYMENT</b>					
Maximum allowable annual debt payment	\$ 29,581	26,009	25,338	23,493	24,060
Annual payments on existing debt	\$ (4,811)	(3,387)	(3,559)	(3,414)	(7,872)
Percentage used	16.3%	13.0%	14.0%	14.5%	32.7%

## LONG-TERM DEBT

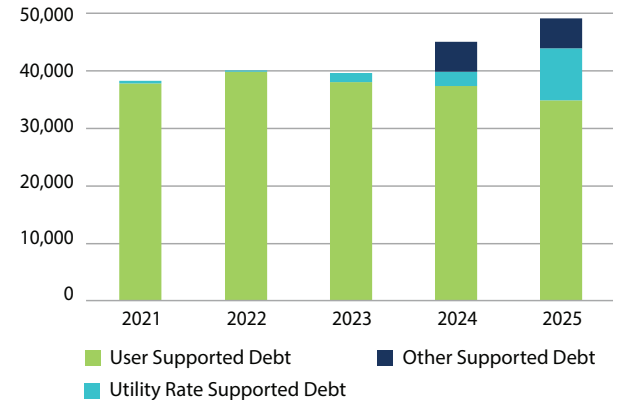
For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
<b>USER SUPPORTED DEBT</b>					
Acheson Zone 7	11,551	12,200	12,837	13,461	14,072
Acheson Zone 5 and 7	7,466	7,653	7,831	8,000	4,937
Acheson Stormwater	7,108	8,332	9,526	10,693	11,833
Acheson Zone 4	4,406	4,635	4,859	5,078	5,291
Acheson Zone 5	1,389	1,467	1,544	1,619	1,692
Acheson Zone 5 Trunk Upgrade	1,665	1,665	-	-	-
Walker Lake	1,326	1,326	1,326	934	-
	34,911	37,278	37,923	39,785	37,825
<b>UTILITY RATE SUPPORTED DEBT</b>					
Entwistle Water Treatment	7,275	2,515	-	-	-
Tomahawk Lagoon	1,702	-	1,594	-	-
Acheson Reservoir	-	-	64	126	185
Big Lake Water	-	-	-	6	77
Parkland Village	-	-	-	-	25
	8,977	2,515	1,658	132	287
<b>OTHER SUPPORTED DEBT</b>					
Meridian Housing Foundation	5,077	5,195	-	-	-
	5,077	5,195	-	-	-
<b>TOTAL LONG TERM DEBT</b>	<b>48,965</b>	<b>44,988</b>	<b>39,581</b>	<b>39,917</b>	<b>38,112</b>
<b>LONG TERM DEBT PER CAPITA<sup>1</sup></b>	<b>\$ 1,520.42</b>	<b>\$1,396.93</b>	<b>\$1,229.03</b>	<b>\$1,239.47</b>	<b>\$1,183.42</b>

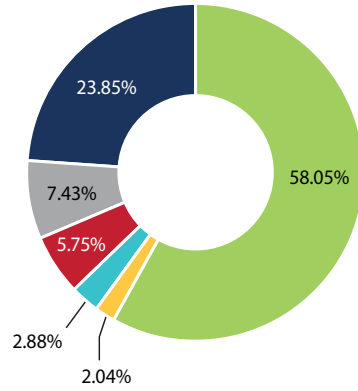
<sup>1</sup>Long term debt per Capita not displayed in 000s but in actuals.

### Long-Term Debt

For the years ended December 31 for 2021 to 2025  
(in 000s)



2025 Consolidated Capital Expenditures



- Transportation
- Environmental use and protection
- Recreation and culture
- Protective services
- Planning and Development
- Environmental use and protection

## CONSOLIDATED CAPITAL EXPENDITURES

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
<b>CAPITAL EXPENDITURES</b>					
Transportation	17,017	20,092	15,342	10,752	15,202
Environmental use and protection	6,990	8,466	3,711	4,057	2,335
Planning and development	2,179	2,747	13	57	5,626
Protective services	1,684	659	676	490	220
Recreation and culture	843	1,157	718	2,044	8,432
General government	599	(259)	1,698	1,881	1,379
Public health and welfare	–	–	–	213	–
	<b>29,312</b>	<b>32,862</b>	<b>22,158</b>	<b>19,494</b>	<b>33,194</b>
Restatement due to accounting standard implementation*	–	–	3,333	–	–
	<b>\$ 29,312</b>	<b>32,862</b>	<b>25,491</b>	<b>19,494</b>	<b>33,194</b>

\*Public Sector Accounting Board PS3280 Asset Retirement Obligations implemented for the year ended December 31, 2023 and adjusted to the opening balance of accumulated surplus



Wabamun, Water Front Park

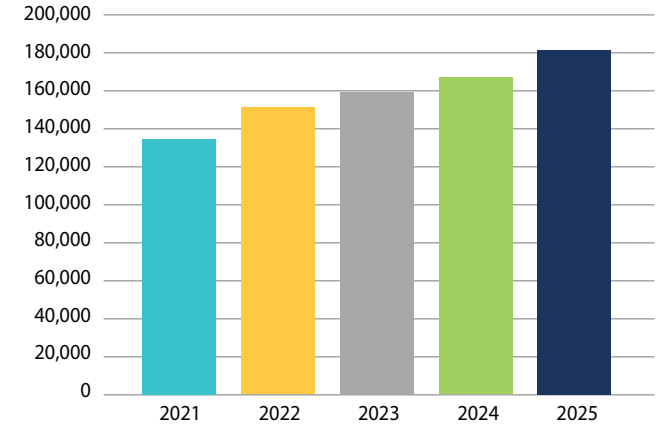
## CONSOLIDATED RESTRICTED SURPLUS

For the years ended December 31 for 2021 to 2025  
(in 000s)

	2025	2024	2023	2022	2021
Long term sustainability	\$ 58,492	\$ 53,331	\$ 48,400	\$ 43,882	\$ 45,978
Lifecycle plans	26,947	25,864	22,726	19,700	14,239
Developer recoveries	14,402	15,147	16,067	16,164	68
Future operating	11,984	9,854	10,788	12,023	12,544
County facilities	11,924	12,516	11,064	11,243	10,442
Future capital	11,830	8,386	7,992	8,244	4,509
Business attraction	11,096	10,189	9,543	8,857	4,725
Extreme events	9,905	9,735	9,613	8,868	8,205
Recreation facilities	9,412	7,638	9,374	8,689	9,961
Water and wastewater	6,757	6,823	6,788	6,813	6,628
Environmental	4,835	4,218	3,970	3,104	795
Information technology	3,433	2,579	2,861	3,152	3,117
Municipal park	1,608	1,170	1,173	1,131	2,003
Benefit premium stabilization	469	493	541	392	392
Waste management	-	-	-	-	7,435
Future transportation	-	-	-	-	2,679
Granular aggregates	-	-	-	-	912
Hamlet sustainability	-	-	-	-	674
Overland drainage	-	-	-	-	507
Local improvements	-	-	-	-	25
Entwistle community development	-	-	-	-	10
	\$ 183,094	\$ 167,943	\$ 160,900	\$ 152,262	\$ 135,848
Partnership Restricted Surplus	1,015	947	800	531	718
	\$ 184,109	\$ 168,890	\$ 161,700	\$ 152,793	\$ 136,566

## Consolidated Restricted Surplus

For the years ended December 31 for 2021 to 2025  
(in 000s)



Wabamun, Water Front Park



53109A HWY 779  
PARKLAND COUNTY, AB T7Z 1R1  
[www.parklandcounty.com](http://www.parklandcounty.com)