

**PARKLAND COUNTY
2015 MUNICIPAL BUDGET NET COST**

Attachment 1

DEPARTMENT	2014 BUDGET	2015 BUDGET	\$ CHANGE
<u>REVENUES</u>			
ELECTED OFFICIALS AND ELECTIONS	0	25,400	25,400
GENERAL SERVICES	8,100	9,700	1,600
CORPORATE SERVICES	2,281,100	3,352,800	1,071,700
DEVELOPMENT SERVICES	6,340,000	6,588,800	248,800
COMMUNITY SERVICES	8,893,800	10,616,600	1,722,800
INFRASTRUCTURE SERVICES	34,744,000	61,850,900	27,106,900
OTHER	9,139,900	2,534,500	(6,605,400)
TOTAL REVENUE	61,406,900	84,978,700	23,571,800
<u>EXPENDITURES</u>			
ELECTED OFFICIALS AND ELECTIONS	1,006,100	963,800	(42,300)
GENERAL SERVICES	1,390,000	1,531,200	141,200
CORPORATE SERVICES	10,231,100	12,314,500	2,083,400
DEVELOPMENT SERVICES	8,382,200	10,291,800	1,909,600
COMMUNITY SERVICES	21,077,700	23,918,900	2,841,200
INFRASTRUCTURE SERVICES	66,394,400	96,101,700	29,707,300
OTHER	10,945,000	4,865,600	(6,079,400)
TOTAL EXPENDITURES	119,426,500	149,987,500	30,561,000
Less Amortization	(13,298,700)	(15,090,600)	(1,791,900)
Less Proceeds from TCA Disposal	(508,400)	(1,249,400)	(741,000)
Less Gain on TCA Disposal	302,800	499,500	196,700
Plus Loss on TCA Disposal	(69,900)	(227,600)	(157,700)
Family Leisure Centre (TLC)	(1,015,200)	(987,600)	27,600
Capital Region Board (CRB)	(100,000)	(100,000)	-
SUBTRACT AMORTIZATION & OTHER LEVIES	(14,689,400)	(17,155,700)	(2,466,300)
MUNICIPAL TAX LEVY	43,330,200	47,853,100	4,522,900
Less Minimum Tax	50,000	40,000	(10,000)
NET MUNICIPAL TAX LEVY	43,280,200	47,813,100	4,532,900

Agricultural Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Mark Cardinal

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	35,000	32,500	-7%	-2,500	32,000	32,000	32,000
Government Transfers	168,400	183,400	9%	15,000	183,400	168,400	168,400
Other	0	0	0%	0	0	0	0
From Restricted Surplus	10,000	0	-100%	-10,000	0	0	0
	213,400	215,900	1%	2,500	215,400	200,400	200,400
<u>Expenditures</u>							
Salaries/Wages/Benefits	939,600	1,033,100	10%	93,500	1,064,100	1,096,100	1,128,200
Services	451,400	489,300	8%	37,900	500,600	520,500	510,800
Supplies	215,600	195,600	-9%	-20,000	195,600	195,600	195,600
Transfers to Government	2,500	2,500	0%	0	2,500	2,500	2,500
Amortization	6,600	5,100	-23%	-1,500	5,100	5,100	5,100
Capital	10,000	15,200	52%	5,200	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	1,625,700	1,740,800	7%	115,100	1,767,900	1,819,800	1,842,200
Department Net Cost	1,412,300	1,524,900	8%	112,600	1,552,500	1,619,400	1,641,800
Less:							
Amortization	6,600	5,100	-23%	-1,500	5,100	5,100	5,100
Impact on Taxation	1,405,700	1,519,800	8%	114,100	1,547,400	1,614,300	1,636,700

Ambulance

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Tracy Kibblewhite

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	0	314,800	100%	314,800	348,900	348,900	348,900
Government Transfers	0	0	0%	0	0	0	0
Other	1,000,000	0	-100%	-1,000,000	0	0	0
From Restricted Surplus	4,980,700	143,900	-97%	-4,836,800	0	0	0
	5,980,700	458,700	100%	-5,522,000	348,900	348,900	348,900
Expenditures							
Salaries/Wages/Benefits	0	0	0%	0	0	0	0
Services	0	50,900	100%	50,900	61,000	61,000	61,000
Supplies	0	3,800	100%	3,800	1,500	1,500	1,500
Bank Charges & Interest	0	0	0%	0	0	0	0
Debenture Payment	0	0	0%	0	0	0	0
Amortization	0	118,800	100%	118,800	142,500	142,500	142,500
Capital	5,980,700	141,400	-98%	-5,839,300	0	0	0
To Restricted Surplus	0	262,600	100%	262,600	286,400	286,400	286,400
	5,980,700	577,500	-90%	-5,403,200	491,400	491,400	491,400
Department Net Cost	0	118,800	100%	118,800	142,500	142,500	142,500
<i>Less:</i>							
Amortization	0	118,800	100%	118,800	142,500	142,500	142,500
Impact on Taxation	0	0	0%	0	0	0	0

Assessment Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Darwin Evans

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	500	500	0%	0	500	500	500
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	10,000	0	-100%	-10,000	0	0	0
	10,500	500	-95%	-10,000	500	500	500
Expenditures							
Salaries/Wages/Benefits	854,100	882,500	3%	28,400	909,100	936,400	964,400
Services	170,600	136,900	-20%	-33,700	140,000	149,700	156,700
Supplies	4,300	3,200	-26%	-1,100	3,200	3,300	3,300
Amortization	0	0	0%	0	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	1,029,000	1,022,600	-1%	-6,400	1,052,300	1,089,400	1,124,400
Department Net Cost	1,018,500	1,022,100	0%	3,600	1,051,800	1,088,900	1,123,900
<i>Less:</i>							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	1,018,500	1,022,100	0%	3,600	1,051,800	1,088,900	1,123,900

Revision Date: April 21, 2015

Communication Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Tracy Kibblewhite

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	0	0	0%	0	0	0	0
Government Transfers	0	0	0%	0	0	0	0
From Restricted Surplus	55,500	10,000	-82%	-45,500	10,000	5,500	26,000
	55,500	10,000	-82%	-45,500	10,000	5,500	26,000
<u>Expenditures</u>							
Salaries/Wages/Benefits	245,200	377,600	54%	132,400	340,000	365,700	485,000
Services	237,000	203,800	-14%	-33,200	219,300	219,300	235,300
Supplies	5,000	4,000	-20%	-1,000	2,000	4,000	7,500
Capital	25,000	10,000	-60%	-15,000	0	0	0
To Restricted Surplus	1,900	7,500	295%	5,600	10,000	8,200	4,400
	514,100	602,900	17%	88,800	571,300	597,200	732,200
Department Net Cost	458,600	592,900	29%	134,300	561,300	591,700	706,200
Impact on Taxation	458,600	592,900	29%	134,300	561,300	591,700	706,200

Revision Date: April 21, 2015

Drainage & Aggregate Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Jody Hancock

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	7,300	7,500	3%	200	7,500	7,500	7,500
Government Transfers	0	0	0%	0	0	0	0
Other	0	1,000	100%	1,000	1,000	1,000	1,000
Development Charges and Levies	0	0	0%	0	0	0	0
Contributed Assets	0	0	0%	0	0	0	0
TCA Loss/Gain on Sale	0	0	0%	0	0	0	0
From Restricted Surplus	110,000	710,000	545%	600,000	110,000	110,000	110,000
	117,300	718,500	513%	601,200	118,500	118,500	118,500
Expenditures							
Salaries/Wages/Benefits	678,200	720,900	6%	42,700	741,000	762,800	785,300
Services	363,100	934,300	157%	571,200	342,000	350,500	353,300
Supplies	55,300	58,300	5%	3,000	59,100	59,400	59,800
Amortization	417,400	424,600	2%	7,200	431,500	438,800	438,800
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	86,200	114,700	33%	28,500	118,100	121,600	125,200
	1,600,200	2,252,800	41%	652,600	1,691,700	1,733,100	1,762,400
Department Net Cost	1,482,900	1,534,300	3%	51,400	1,573,200	1,614,600	1,643,900
<i>Less:</i>							
Amortization	417,400	424,600	2%	7,200	431,500	438,800	438,800
Impact on Taxation	1,065,500	1,109,700	4%	44,200	1,141,700	1,175,800	1,205,100

Revision Date: April 21, 2015

Economic Development & Tourism

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Tom Koep

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
Other Revenue	500	0	-100%	-500	0	0	0
Government Transfers	0	0	0%	0	0	0	0
From Restricted Surplus	100,000	74,000	-26%	-26,000	0	0	75,000
	100,500	74,000	-26%	-26,500	0	0	75,000
Expenditures							
Salaries/Wages/Benefits	446,600	559,300	25%	112,700	678,100	713,000	749,200
Services	261,300	317,400	21%	56,100	276,700	284,300	290,400
Supplies	4,000	3,000	-25%	-1,000	3,000	3,000	3,000
Amortization	1,700	5,900	247%	4,200	10,100	10,100	10,100
Capital	0	84,000	100%	84,000	0	0	75,000
To Restricted Surplus	0	50,000	100%	50,000	50,000	50,000	50,000
	713,600	1,019,600	43%	306,000	1,017,900	1,060,400	1,177,700
Department Net Cost	613,100	945,600	54%	332,500	1,017,900	1,060,400	1,102,700
<i>Less:</i>							
Amortization	1,700	5,900	168%	4,200	10,100	10,100	10,100
Impact on Taxation	611,400	939,700	56%	328,300	1,007,800	1,050,300	1,092,600

Revision Date: April 21, 2015

Elected Officials

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Pat Vincent/Doug Tymchyshyn

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	0	0	0%	0	0	0	0
Government Transfers	0	0	0%	0	0	0	0
From Restricted Surplus	0	25,400	100%	25,400	26,600	26,600	21,000
	0	25,400	100%	25,400	26,600	26,600	21,000
<u>Expenditures</u>							
Salaries/Wages/Benefits	685,600	710,600	4%	25,000	718,500	745,000	771,500
Services	296,500	229,100	-23%	-67,400	240,000	241,300	235,600
Supplies	5,000	5,100	2%	100	5,100	5,100	5,100
To Restricted Surplus	0	0	0%	0	5,200	5,200	5,200
	987,100	944,800	-4%	-42,300	968,800	996,600	1,017,400
Department Net Cost	987,100	919,400	-7%	-67,700	942,200	970,000	996,400
Impact on Taxation	987,100	919,400	-7%	-67,700	942,200	970,000	996,400

Elections

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	0	0	0%	0	0	87,900	0
Government Transfers	0	0	0%	0	0	0	0
From Restricted Surplus	0	0	0%	0	0	57,000	0
	0	0	0%	0	0	144,900	0
Expenditures							
Salaries/Wages/Benefits	0	0	0%	0	0	51,700	0
Services	0	0	0%	0	0	91,800	0
Supplies	0	0	0%	0	0	20,000	0
To Restricted Surplus	19,000	19,000	0%	0	19,000	0	19,000
	19,000	19,000	0%	0	19,000	163,500	19,000
Department Net Cost	19,000	19,000	0%	0	19,000	18,600	19,000
Impact on Taxation	19,000	19,000	0%	0	19,000	18,600	19,000

Revision Date: April 21, 2015

Emergency Communications Center

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Dave Cross

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	940,000	963,900	3%	23,900	1,106,500	1,124,500	1,124,800
Government Transfers	0	417,900	100%	417,900	417,900	417,900	417,900
Other	0	0	0%	0	0	0	0
From Restricted Surplus	130,900	452,900	246%	322,000	0	95,800	0
	1,070,900	1,834,700	71%	763,800	1,524,400	1,638,200	1,542,700
<u>Expenditures</u>							
Salaries/Wages/Benefits	868,100	954,800	10%	86,700	1,099,900	1,149,100	1,189,400
Services	145,800	195,000	34%	49,200	41,000	41,000	40,000
Supplies	8,000	21,500	169%	13,500	18,600	18,500	18,600
Other	-143,900	-143,900	0%	0	-173,000	-173,000	-173,000
Amortization	24,700	34,300	39%	9,600	56,600	64,400	64,400
Capital	52,500	384,900	633%	332,400	60,000	95,800	0
To Restricted Surplus	47,200	170,700	262%	123,500	67,400	67,400	68,600
	1,002,400	1,617,300	61%	614,900	1,170,500	1,263,200	1,208,000
Department Net Cost	-68,500	-217,400	217%	-148,900	-353,900	-375,000	-334,700
<i>Less:</i>							
Amortization	24,700	34,300	39%	9,600	56,600	64,400	64,400
Impact on Taxation	-93,200	-251,700	170%	-158,500	-410,500	-439,400	-399,100

Revision Date: April 21, 2015

Emergency Management

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Ken Van Buul

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	0	0	0%	0	65,300	71,700	76,700
Government Transfers	120,000	30,000	-75%	-90,000	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	0	8,000	100%	8,000	0	0	0
	120,000	38,000	-68%	-82,000	65,300	71,700	76,700
Expenditures							
Salaries/Wages/Benefits	0	0	0%	0	102,100	109,900	118,100
Services	154,200	77,700	-50%	-76,500	29,100	28,600	29,100
Supplies	10,000	18,000	80%	8,000	2,200	2,200	2,200
Amortization	0	0	0%	0	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	164,200	95,700	-42%	-68,500	133,400	140,700	149,400
Department Net Cost	44,200	57,700	31%	13,500	68,100	69,000	72,700
<i>Less:</i>							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	44,200	57,700	31%	13,500	68,100	69,000	72,700

Enforcement Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Dave Cross

	<u>Comparable</u>		<u>CHANGE</u>		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	551,600	643,300	17%	91,700	594,100	594,200	566,200
Licenses and Permits	6,500	7,000	8%	500	7,000	7,000	7,000
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	337,200	329,500	-2%	-7,700	105,000	110,000	110,000
	895,300	979,800	9%	84,500	706,100	711,200	683,200
<u>Expenditures</u>							
Salaries/Wages/Benefits	2,131,800	2,215,100	4%	83,300	2,305,400	2,420,200	2,522,100
Services	435,300	462,700	6%	27,400	486,600	503,000	509,300
Supplies	134,700	78,900	-41%	-55,800	66,500	91,800	71,800
Other	60,200	60,200	0%	0	60,200	60,200	60,200
Loss on Sale of Assets	0	0	0%	0	0	0	0
Amortization	11,600	12,600	9%	1,000	12,600	12,600	12,600
Capital	117,600	3,600	-97%	-114,000	0	0	0
To Restricted Surplus	26,600	29,500	11%	2,900	29,600	29,600	29,700
	2,917,800	2,862,600	-2%	-55,200	2,960,900	3,117,400	3,205,700
Department Net Cost	2,022,500	1,882,800	-7%	-139,700	2,254,800	2,406,200	2,522,500
<i>Less:</i>							
Amortization	11,600	12,600	6%	1,000	12,600	12,600	12,600
Impact on Taxation	2,010,900	1,870,200	-7%	-140,700	2,242,200	2,393,600	2,509,900

Revision Date: April 21, 2015

Engineering Department

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Jody Hancock

	Comparable				2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	CHANGE %	CHANGE \$			
Revenues							
User Fees	81,100	90,800	12%	9,700	97,900	98,600	98,600
Government Transfers	19,724,200	18,573,500	-6%	-1,150,700	5,646,600	1,585,700	1,451,600
Other	0	100,000	100%	100,000	0	0	0
Contributed Assets							
Taxation, Spec Taxes & Frontage	1,033,900	912,900	-12%	-121,000	1,033,600	1,033,600	1,033,600
Development Chg & Levies	0	7,119,100	100%	7,119,100	0	0	0
From Restricted Surplus	1,967,400	1,157,200	-41%	-810,200	257,300	19,100	19,100
From Long Term Debt	0	15,165,500	100%	15,165,500	0	0	0
	22,806,600	43,119,000	89%	20,312,400	7,035,400	2,737,000	2,602,900
Expenditures							
Salaries/Wages/Benefits	1,752,180	1,906,800	9%	154,620	2,024,000	2,068,800	2,090,300
Services	1,224,100	877,400	-28%	-346,700	1,137,200	1,223,900	1,223,900
Supplies	250,200	394,800	58%	144,600	135,400	137,300	137,300
Amortization	8,865,700	9,655,500	9%	789,800	10,756,600	11,044,800	11,160,400
Bank Charges, Interest & Other	0	298,300	100%	298,300	572,100	538,600	504,300
Debenture Payment	0	606,400	100%	606,400	1,237,400	1,270,800	1,305,100
Capital	22,876,300	42,084,000	84%	19,207,700	8,485,400	3,539,100	3,415,100
To Restricted Surplus	807,300	1,012,600	25%	205,300	808,400	809,000	809,400
	35,775,780	56,835,800	59%	21,060,020	25,156,500	20,632,300	20,645,800
Department Net Cost	12,969,180	13,716,800	6%	747,620	18,121,100	17,895,300	18,042,900
<i>Less:</i>							
Amortization	8,865,700	9,655,500	9%	789,800	10,756,600	11,044,800	11,160,400
Impact on Taxation	4,103,480	4,061,300	-1%	-42,180	7,364,500	6,850,500	6,882,500

Revision Date: April 21, 2015

Enhanced Policing

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Ken Van Buul

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	0	0	0%	0	0	0	0
Government Transfers	174,700	185,000	6%	10,300	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	4,200	20,000	376%	15,800	20,500	21,000	21,500
	178,900	205,000	15%	26,100	20,500	21,000	21,500
Expenditures							
Salaries/Wages/Benefits	0	0	0%	0	0	0	0
Services	178,900	205,000	15%	26,100	205,900	211,800	185,500
Supplies	0	0	0%	0	0	0	0
Amortization	0	0	0%	0	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	178,900	205,000	15%	26,100	205,900	211,800	185,500
Department Net Cost	0	0	0%	0	185,400	190,800	164,000
<i>Less:</i>							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	0	0	0%	0	185,400	190,800	164,000

Revision Date: April 21, 2015

Environment Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Peter Vana

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	10,600	12,000	13%	1,400	5,000	2,500	2,500
Government Transfers	15,000	0	-100%	-15,000	0	0	0
Other	36,000	170,500	374%	134,500	170,500	170,500	170,500
From Restricted Surplus	232,000	332,000	43%	100,000	110,000	100,000	100,000
From Long Term Debt	0	0	0%	0	0	0	0
	293,600	514,500	75%	220,900	285,500	273,000	273,000
Expenditures							
Salaries/Wages/Benefits	182,400	271,700	49%	89,300	214,600	158,300	164,300
Services	161,200	403,600	150%	242,400	166,600	156,600	156,600
Supplies	186,000	205,800	11%	19,800	198,500	196,000	196,000
Amortization	0	0	0%	0	0	0	0
Debenture Payment	0	0	0%	0	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	150,000	50,000	-67%	-100,000	50,000	50,000	50,000
	679,600	931,100	37%	251,500	629,700	560,900	566,900
Department Net Cost	386,000	416,600	8%	30,600	344,200	287,900	293,900
<i>Less:</i>							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	386,000	416,600	8%	30,600	344,200	287,900	293,900

Revision Date: April 21, 2015

Executive Administration

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Rob McGowan

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	0	0	0%	0	0	0	0
Government Transfers	0	0	0%	0	0	0	0
From Restricted Surplus	8,100	9,700	20%	1,600	0	0	0
	8,100	9,700	20%	1,600	0	0	0
Expenditures							
Salaries/Wages/Benefits	1,288,500	1,323,700	3%	35,200	1,366,000	1,408,400	1,408,400
Services	93,800	200,300	114%	106,500	93,200	95,200	95,200
Supplies	7,700	7,200	-6%	-500	7,400	7,600	7,600
To Restricted Surplus	0	0	0%	0	0	0	0
	1,390,000	1,531,200	10%	141,200	1,466,600	1,511,200	1,511,200
Department Net Cost	1,381,900	1,521,500	10%	139,600	1,466,600	1,511,200	1,511,200
Impact on Taxation	1,381,900	1,521,500	10%	139,600	1,466,600	1,511,200	1,511,200

Revision Date: April 21, 2015

Facility Management Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Rod Fraser

	Comparable				2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	CHANGE %	CHANGE \$			
Revenues							
User Fees	244,600	20,400	-92%	-224,200	0	0	0
Government Transfers	46,000	3,092,000	6622%	3,046,000	0	0	0
Local Improvement Charges	0	2,100	100%	2,100	1,400	700	0
Other	127,100	50,000	-61%	-77,100	0	0	0
From Restricted Surplus	1,080,000	639,700	-41%	-440,300	251,000	449,700	412,200
	1,497,700	3,804,200	154%	2,306,500	252,400	450,400	412,200
Expenditures							
Salaries/Wages/Benefits	279,000	364,700	31%	85,700	386,300	402,200	409,200
Services	735,600	1,079,700	47%	344,100	763,000	965,600	944,500
Supplies	681,000	891,600	31%	210,600	720,900	727,100	728,300
Interest on Long Term Debt	19,100	15,500	-19%	-3,600	11,700	7,800	3,600
Bank Charges & Interest	0	0	0%	0	0	0	0
Amortization	382,900	509,400	33%	126,500	599,500	599,500	599,500
Grants/Cost Share	0	0	0%	0	0	0	0
Debenture Payment	62,700	66,200	6%	3,500	69,900	73,900	66,100
Capital	731,700	3,049,500	317%	2,317,800	0	0	0
To Restricted Surplus	837,700	450,600	-46%	-387,100	926,600	932,100	938,800
	3,729,700	6,427,200	72%	2,697,500	3,477,900	3,708,200	3,690,000
Department Net Cost	2,232,000	2,623,000	18%	391,000	3,225,500	3,257,800	3,277,800
<i>Less:</i>							
Amortization	382,900	509,400	33%	126,500	599,500	599,500	599,500
Impact on Taxation	1,849,100	2,113,600	14%	264,500	2,626,000	2,658,300	2,678,300

Financial Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Jeff Dyck

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	45,400	50,000	10%	4,600	47,200	47,200	47,200
Penalties	5,900	5,000	-15%	-900	5,000	5,000	5,000
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	0	0	0%	0	0	0	0
	51,300	55,000	7%	3,700	52,200	52,200	52,200
<u>Expenditures</u>							
Salaries/Wages/Benefits	1,595,100	1,890,900	19%	295,800	1,965,600	2,061,300	2,156,900
Services	112,400	121,200	8%	8,800	142,800	114,200	114,200
Supplies	11,900	14,100	18%	2,200	11,100	11,100	11,100
Amortization	900	900	0%	0	900	900	900
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	1,720,300	2,027,100	18%	306,800	2,120,400	2,187,500	2,283,100
Department Net Cost	1,669,000	1,972,100	18%	303,100	2,068,200	2,135,300	2,230,900
Less:							
Amortization	900	900	0%	0	900	900	900
Impact on Taxation	1,668,100	1,971,200	18%	303,100	2,067,300	2,134,400	2,230,000

Fire Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Ken Van Buul

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	245,000	266,800	9%	21,800	249,200	276,900	259,300
Government Transfers	2,661,700	1,948,300	-27%	-713,400	0	0	0
Other	0	0	0%	0	0	0	0
Gain/Loss on TCA	0	0	0%	0	0	0	0
From Restricted Surplus	617,700	605,300	-2%	-12,400	274,900	205,100	244,500
	3,524,400	2,820,400	-20%	-704,000	524,100	482,000	503,800
<u>Expenditures</u>							
Salaries/Wages/Benefits	1,601,300	1,555,600	-3%	-45,700	1,600,900	1,651,600	1,700,300
Services	1,574,488	2,570,200	63%	995,712	2,283,200	2,371,900	2,375,400
Supplies	582,500	688,600	18%	106,100	426,000	388,000	388,000
Transfers to Government	783,612	557,900	-29%	-225,712	574,600	580,000	580,000
Other	53,600	53,600			60,200	60,200	60,200
Amortization	58,600	76,100	30%	17,500	164,000	391,700	550,000
Capital	2,925,400	2,273,800	-22%	-651,600	2,802,600	2,525,600	34,600
To Restricted Surplus	325,200	373,600	15%	48,400	394,600	356,800	398,500
	7,904,700	8,149,400	3%	244,700	8,306,100	8,325,800	6,087,000
Department Net Cost	4,380,300	5,329,000	22%	948,700	7,782,000	7,843,800	5,583,200
<i>Less:</i>							
Amortization	58,600	76,100	30%	17,500	164,000	391,700	550,000
Impact on Taxation	4,321,700	5,252,900	22%	931,200	7,618,000	7,452,100	5,033,200

Fleet Management Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Rod Fraser

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	42,800	40,500	-5%	-2,300	41,500	42,500	43,500
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
TCA Gain on Sale	302,800	499,500	65%	196,700	22,600	74,100	417,500
From Restricted Surplus	4,051,100	6,246,000	54%	2,194,900	3,125,000	1,365,600	1,742,900
	4,396,700	6,786,000	54%	2,389,300	3,189,100	1,482,200	2,203,900
Expenditures							
Salaries/Wages/Benefits	846,600	965,400	14%	118,800	991,200	1,009,200	1,027,900
Services	651,900	704,600	8%	52,700	690,700	696,400	702,300
Supplies	1,711,900	1,613,300	-6%	-98,600	1,817,800	1,814,100	2,068,000
Internal Charges	-5,470,000	-6,224,100	14%	-754,100	-6,290,700	-6,292,500	-6,417,400
TCA Loss on Sale	69,900	227,600	226%	157,700	123,300	3,600	96,500
Amortization	1,562,000	1,884,400	21%	322,400	2,446,200	2,741,800	2,885,500
Capital	4,039,100	6,366,000	58%	2,326,900	3,125,000	1,348,400	1,701,500
To Restricted Surplus	2,790,400	4,110,700	47%	1,320,300	3,718,200	3,103,400	3,103,400
	6,201,800	9,647,900	56%	3,446,100	6,621,700	4,424,400	5,167,700
Department Net Cost	1,805,100	2,861,900	59%	1,056,800	3,432,600	2,942,200	2,963,800
<i>Less:</i>							
Amortization	1,562,000	1,884,400	21%	322,400	2,446,200	2,741,800	2,885,500
Proceeds on Sale of Assets	508,400	1,249,400	146%	741,000	885,700	270,900	399,300
Gain on Sale of Assets	-302,800	-499,500	65%	-196,700	-22,600	-74,100	-417,500
Loss on Sale of Assets	69,900	227,600	226%	157,700	123,300	3,600	96,500
Impact on Taxation	-32,400	0	-100%	32,400	0	0	0

General Municipal

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Jeff Dyck

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	52,800	61,000	16%	8,200	52,300	52,300	52,300
Licenses&Permits	0	0	0%	0	0	0	0
Franchise Fees	0	0	0%	0	0	0	0
Government Transfers	0	0	0%	0	0	0	0
Other	682,900	259,600	-62%	-423,300	24,200	24,200	24,200
Contributed Tangible Capital Assets	0	0	0%	0	0	0	0
Investment Income	1,229,200	822,700	-33%	-406,500	1,133,700	1,133,900	1,133,900
Penalties, Etc.	598,800	658,800	10%	60,000	658,800	598,800	598,800
TCA Gain/(Loss) on Sale	0	0	0%	0	0	0	0
From Restricted Surplus	569,600	231,300	-59%	-338,300	0	0	0
	3,133,300	2,033,400	-35%	-1,099,900	1,869,000	1,809,200	1,809,200
<u>Expenditures</u>							
Salaries/Wages/Benefits	0	1,000	100%	1,000	0	0	0
Services	0	700	100%	700	0	0	0
Supplies	0	0	0%	0	0	0	0
Transfers to Governments	105,200	101,400	-4%	-3,800	113,200	115,800	115,800
Bank Charges	45,500	45,600	0%	100	45,600	45,500	45,500
Bank Charges, Interest & Other	0	55,000	100%	55,000	55,000	0	0
Interest on Long Term Debt	8,600	1,600	-81%	-7,000	0	0	0
Other	182,300	150,100			150,100	151,500	151,500
Provision for Allowance	0	0	0%	0	0	0	0
Amortization	2,600	2,600	0%	0	2,600	2,600	2,600
Debenture Payment	529,200	229,700	-57%	-299,500	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	3,164,400	2,663,100	-16%	-501,300	2,247,800	2,247,800	2,247,800
	4,037,800	3,250,800	-19%	-754,800	2,614,300	2,563,200	2,563,200
Department Net Cost	904,500	1,217,400	38%	345,100	745,300	754,000	754,000
Less:							
Amortization	2,600	2,600	0%	0	2,600	2,600	2,600
Impact on Taxation	901,900	1,214,800	38%	345,100	742,700	751,400	751,400

Revision Date: April 21, 2015

General Office

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	5,900	5,400	-8%	-500	6,200	6,200	6,200
Government Transfers	0	0	0%	0	0	0	0
Contributed Assets	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	20,000	37,000	85%	17,000	0	0	0
	25,900	42,400	64%	16,500	6,200	6,200	6,200
<u>Expenditures</u>							
Salaries/Wages/Benefits	0	0	0%	0	0	0	0
Services	785,900	887,200	13%	101,300	888,400	907,100	912,700
Supplies	82,000	85,200	4%	3,200	84,000	84,500	84,500
Purchases From Other Gov	22,000	22,000	0%	0	22,000	24,000	24,000
Amortization	9,100	9,100	0%	0	9,900	9,900	9,900
TCA Loss/(Gain) on Sale	0	0	0%	0	0	0	0
Transfers to Gov't Agencies	0	0	0%	0	0	0	0
Capital	27,500	33,800	23%	6,300	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	926,500	1,037,300	12%	110,800	1,004,300	1,025,500	1,031,100
Department Net Cost	900,600	994,900	10%	94,300	998,100	1,019,300	1,024,900
<i>Less:</i>							
Amortization	9,100	9,100	0%	0	9,900	9,900	9,900
Impact on Taxation	891,500	985,800	11%	94,300	988,200	1,009,400	1,015,000

Revision Date: April 21, 2015

Geographic Information Systems

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	14,000	10,000	-29%	-4,000	13,500	13,500	13,500
Government Transfers	92,900	32,600	-65%	-60,300	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	240,000	204,600	-15%	-35,400	0	30,000	0
From Long Term Debt	0	0	0%	0	0	0	0
	346,900	247,200	-29%	-99,700	13,500	43,500	13,500
Expenditures							
Salaries/Wages/Benefits	422,200	501,600	19%	79,400	558,500	589,100	621,000
Services	360,300	180,800	-50%	-179,500	138,600	169,100	139,000
Supplies	6,600	16,800	155%	10,200	8,700	8,700	8,700
Amortization	5,200	16,500	217%	11,300	33,000	36,100	36,100
Long Term Debt	6,300	0	-100%	-6,300	0	0	0
Capital	51,500	163,200	217%	111,700	15,500	15,500	11,500
To Restricted Surplus	10,000	12,600	26%	2,600	22,900	16,700	16,900
	862,100	891,500	3%	29,400	777,200	835,200	833,200
Department Net Cost	515,200	644,300	25%	129,100	763,700	791,700	819,700
<i>Less:</i>							
Amortization	5,200	16,500	217%	11,300	33,000	36,100	36,100
Impact on Taxation	510,000	627,800	23%	117,800	730,700	755,600	783,600

Revision Date: April 21, 2015

Health & Safety

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	75,000	85,400	14%	10,400	100,000	100,000	100,000
Government Transfers	0	0	0%	0	0	0	0
Other	15,000	15,000	0%	0	15,000	15,000	15,000
From Restricted Surplus	87,500	95,300	9%	7,800	35,400	35,400	35,400
	177,500	195,700	10%	18,200	150,400	150,400	150,400
<u>Expenditures</u>							
Salaries/Wages/Benefits	185,100	190,600	3%	5,500	196,300	202,200	208,300
Services	282,900	236,300	-16%	-46,600	233,600	233,600	233,600
Supplies	15,500	42,400	174%	26,900	47,800	47,800	47,800
Amortization	1,000	3,500	250%	2,500	6,000	6,000	6,000
Capital Purchases	0	50,000	100%	50,000	0	0	0
To Restricted Surplus	15,000	15,000	0%	0	15,000	15,000	15,000
	499,500	537,800	8%	38,300	498,700	504,600	510,700
Department Net Cost	322,000	342,100	6%	20,100	348,300	354,200	360,300
<i>Less:</i>							
Amortization	1,000	3,500	250%	2,500	6,000	6,000	6,000
Impact on Taxation	321,000	338,600	5%	17,600	342,300	348,200	354,300

Revision Date: November 30, 2014

Human Resources

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Tracy Kibblewhite

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	0	0	0%	0	0	0	0
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	0	18,700	100%	18,700	10,000	0	13,300
	0	18,700	100%	18,700	10,000	0	13,300
<u>Expenditures</u>							
Salaries/Wages/Benefits	323,500	342,700	6%	19,200	356,800	367,500	378,500
Services	151,200	204,100	35%	52,900	171,100	156,100	176,100
Supplies	6,600	2,100	-68%	-4,500	6,600	6,600	6,600
Amortization	0	0	0%	0	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	700	700	700
	481,300	548,900	14%	67,600	535,200	530,900	561,900
Department Net Cost	481,300	530,200	10%	48,900	525,200	530,900	548,600
<i>Less:</i>							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	481,300	530,200	10%	48,900	525,200	530,900	548,600

Revision Date: April 21, 2015

Information Management

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	0	1,500	100%	1,500	0	0	0
Government Transfers	25,000	0	-100%	-25,000	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	17,100	19,000	11%	1,900	0	0	0
	42,100	20,500	-51%	-21,600	0	0	0
Expenditures							
Salaries/Wages/Benefits	219,300	226,500	3%	7,200	300,100	313,100	326,700
Services	85,700	57,700	-33%	-28,000	56,500	57,900	59,500
Supplies	21,300	11,800	-45%	-9,500	4,800	4,800	4,800
Amortization	15,500	15,500	0%	0	15,500	15,500	15,500
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	341,800	311,500	-9%	-30,300	376,900	391,300	406,500
Department Net Cost	299,700	291,000	-3%	-8,700	376,900	391,300	406,500
<i>Less:</i>							
Amortization	15,500	15,500	0%	0	15,500	15,500	15,500
Impact on Taxation	284,200	275,500	-3%	-8,700	361,400	375,800	391,000

Revision Date: April 21, 2015

Information Technology Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	0.00	0.00	0%	0	0.00	0.00	0.00
Government Transfers	85,000.00	226,500.00	166%	141,500	0.00	0.00	0.00
Other	0.00	0.00	0%	0	0.00	0.00	0.00
From Restricted Surplus	1,407,500	2,493,600	77%	1,086,100	214,800	295,300	238,300
	1,492,500	2,720,100	82%	1,227,600	214,800	295,300	238,300
Expenditures							
Salaries/Wages/Benefits	547,700	963,800	76%	416,100	965,200	1,015,600	1,057,600
Services	814,100	1,644,500	102%	830,400	1,240,700	1,240,300	1,242,300
Supplies	94,900	199,900	111%	105,000	168,400	151,200	143,100
TCA Loss on Sale	0	0	0%	0	0	0	0
Amortization	223,600	308,900	38%	85,300	435,400	463,000	488,600
Capital	1,727,300	1,765,800	2%	38,500	134,000	156,900	108,000
To Restricted Surplus	413,100	427,100	3%	14,000	427,100	427,100	427,100
	3,820,700	5,310,000	39%	1,489,300	3,370,800	3,454,100	3,466,700
Department Net Cost	2,328,200	2,589,900	11%	261,700	3,156,000	3,158,800	3,228,400
<i>Less:</i>							
Amortization	223,600	308,900	38%	85,300	435,400	463,000	488,600
Impact on Taxation	2,104,600	2,281,000	8%	176,400	2,720,600	2,695,800	2,739,800

Revision Date: April 21, 2015

Intelligent Community

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Peter Vana

	2014 BUDGET	Comparable 2015 BUDGET	CHANGE %	\$	2016 BUDGET	2017 BUDGET	2018 BUDGET
Revenues							
User Fees	197,600	207,900	5%	10,300	245,700	303,300	303,300
Government Transfers	2,777,300	2,983,300	7%	206,000	2,016,000	1,200,000	520,000
Other	0	0	0%	0	225,000	0	0
From Restricted Surplus	177,300	86,000	-51%	-91,300	199,000	199,000	199,000
	3,152,200	3,277,200	4%	125,000	2,685,700	1,702,300	1,022,300
Expenditures							
Salaries/Wages/Benefits	0	131,100	100%	131,100	130,600	139,200	146,600
Services	682,000	636,000	-7%	-46,000	630,800	662,300	669,900
Supplies	4,700	1,700	-64%	-3,000	3,000	3,000	3,000
Amortization	356,100	380,600	7%	24,500	502,300	569,700	607,700
Capital	2,629,300	2,984,000	13%	354,700	2,016,000	1,200,000	520,000
To Restricted Surplus	0	0	0%	0	0	0	0
	3,672,100	4,133,400	13%	461,300	3,282,700	2,574,200	1,947,200
Department Net Cost	519,900	856,200	65%	336,300	597,000	871,900	924,900
<i>Less:</i>							
Amortization	356,100	380,600	7%	24,500	502,300	569,700	607,700
Impact on Taxation	163,800	475,600	190%	311,800	94,700	302,200	317,200

Revision Date: April 21, 2015

Legislative and Administrative Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	2,400	3,600	50%	1,200	4,800	5,100	5,300
Government Transfers	39,800	27,000	-32%	-12,800	35,000	27,000	27,000
From Restricted Surplus	47,000	31,500	-33%	-15,500	0	0	0
	89,200	62,100	-30%	-27,100	39,800	32,100	32,300
<u>Expenditures</u>							
Salaries/Wages/Benefits	610,500	632,300	4%	21,800	624,400	645,000	666,700
Services	44,500	56,900	28%	12,400	57,500	54,900	54,900
Supplies	8,800	4,000	-55%	-4,800	3,500	3,500	3,500
Capital Purchases	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	663,800	693,200	4%	29,400	685,400	703,400	725,100
Department Net Cost	574,600	631,100	10%	56,500	645,600	671,300	692,800
Impact on Taxation	574,600	631,100	10%	56,500	645,600	671,300	692,800

Revision Date: April 21, 2015

Parks, Recreation & Culture

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Dave Cross

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	238,800	72,200	-70%	-166,600	61,200	61,200	61,200
Government Transfers	821,700	2,512,700	206%	1,691,000	2,190,100	688,900	688,900
Other	7,500	105,200	1303%	97,700	7,500	7,500	7,500
Investment Earnings	47,400	49,200	4%	1,800	47,400	47,400	47,400
Gain/Loss on TCA Sale	0	0	0%	0	0	0	0
From Restricted Surplus	1,775,500	1,783,500	0%	8,000	20,400	0	0
	2,890,900	4,522,800	56%	1,631,900	2,326,600	805,000	805,000
Expenditures							
Salaries/Wages/Benefits	1,150,300	1,094,400	-5%	-55,900	1,153,400	1,209,600	1,251,800
Services	508,700	708,200	39%	199,500	253,900	257,300	257,200
Supplies	794,500	276,800	-65%	-517,700	116,800	109,100	109,100
Transfers to Governments	3,347,900	3,993,400	19%	645,500	4,764,400	3,526,800	3,249,600
Bank Charges & Interest	0	0	0%	0	0	0	0
Interest on Long Term Debt	79,100	71,100	-10%	-8,000	62,600	53,600	44,000
Amortization	257,100	475,500	85%	218,400	593,000	593,000	593,000
Debenture Payments	136,700	144,700	6%	8,000	153,200	162,200	171,700
Capital	363,800	2,053,500	464%	1,689,700	0	0	0
To Restricted Surplus	518,800	430,500	-17%	-88,300	430,500	430,500	430,500
	7,156,900	9,248,100	29%	2,091,200	7,527,800	6,342,100	6,106,900
Department Net Cost	4,266,000	4,725,300	11%	459,300	5,201,200	5,537,100	5,301,900
<i>Less:</i>							
Amortization	257,100	475,500	85%	218,400	593,000	593,000	593,000
Impact on Taxation	4,008,900	4,249,800	6%	240,900	4,608,200	4,944,100	4,708,900

Revision Date: April 21, 2015

Planning & Development Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Paul Hanlan

	2014 BUDGET	Comparable 2015 BUDGET	CHANGE %	CHANGE \$	2016 BUDGET	2017 BUDGET	2018 BUDGET
Revenues							
User Fees	263,000	259,900	-1%	-3,100	273,800	277,500	287,800
Licenses and Permits	1,705,000	1,815,500	6%	110,500	1,782,000	1,761,000	1,730,000
Government Transfers	207,000	136,700	-34%	-70,300	67,000	158,500	175,000
Other	0	100,000	100%	100,000	0	0	0
From Restricted Surplus	633,700	411,000	-35%	-222,700	315,000	508,200	315,000
	2,808,700	2,723,100	-3%	-85,600	2,437,800	2,705,200	2,507,800
Expenditures							
Salaries/Wages/Benefits	2,509,061	2,740,500	9%	231,439	2,867,600	2,990,100	3,082,400
Services	1,125,900	1,120,900	0%	-5,000	664,900	669,500	775,900
Supplies	4,000	5,000	25%	1,000	5,000	5,000	5,000
Amortization	1,300	1,300	0%	0	1,300	1,300	1,300
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	150,000	340,000	127%	190,000	315,000	315,000	315,000
	3,790,261	4,207,700	11%	417,439	3,853,800	3,980,900	4,179,600
Department Net Cost	981,561	1,484,600	51%	503,039	1,416,000	1,275,700	1,671,800
<i>Less:</i>							
Amortization	1,300	1,300	0%	0	1,300	1,300	1,300
Impact on Taxation	980,261	1,483,300	51%	503,039	1,414,700	1,274,400	1,670,500

Revision Date: April 21, 2015

Purchasing Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Tracy Kibblewhite

	2014 BUDGET	Comparable 2015 BUDGET	CHANGE %	\$	2016 BUDGET	2017 BUDGET	2018 BUDGET
Revenues							
User Fees	0	0	0%	0	0	0	0
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	15,600	23,000	47%	7,400	0	0	0
	15,600	23,000	47%	7,400	0	0	0
Expenditures							
Salaries/Wages/Benefits	230,300	309,700	34%	79,400	333,000	354,900	370,300
Services	65,900	57,600	-13%	-8,300	30,300	42,400	42,500
Supplies	2,300	1,700	-26%	-600	500	500	500
Amortization	0	0	0%	0	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	298,500	369,000	24%	70,500	363,800	397,800	413,300
Department Net Cost	282,900	346,000	22%	63,100	363,800	397,800	413,300
<i>Less:</i>							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	282,900	346,000	22%	63,100	363,800	397,800	413,300

Revision Date: April 21, 2015

Road Maintenance Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Rod Fraser

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
Revenues							
User Fees	33,200	47,900	44%	14,700	35,100	36,000	36,600
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	576,000	626,500	9%	50,500	0	0	0
	609,200	674,400	11%	65,200	35,100	36,000	36,600
Expenditures							
Salaries/Wages/Benefits	3,891,500	3,935,900	1%	44,400	4,283,800	4,409,700	4,536,900
Services	3,404,200	3,712,700	9%	308,500	3,803,000	3,921,300	4,027,100
Supplies	2,376,000	2,702,100	14%	326,100	2,699,200	2,791,700	2,903,600
Other	10,000	10,000	0%	0	12,500	12,500	12,500
Amortization	0	0	0%	0	0	0	0
Capital	579,700	755,500	30%	175,800	41,000	50,000	50,000
To Restricted Surplus	0	0	0%	0	0	0	0
	10,261,400	11,116,200	8%	854,800	10,839,500	11,185,200	11,530,100
Department Net Cost	9,652,200	10,441,800	8%	789,600	10,804,400	11,149,200	11,493,500
<i>Less:</i>							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	9,652,200	10,441,800	8%	789,600	10,804,400	11,149,200	11,493,500

Revision Date: April 21, 2015

Solid Waste Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Rod Fraser

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	724,000	1,388,300	92%	664,300	969,000	494,400	512,900
Government Transfers	132,800	83,600	-37%	-49,200	46,800	49,200	50,400
Other	0	0	0%	0	0	0	0
Investment Income	46,400	43,600	-6%	-2,800	49,200	49,200	49,200
From Restricted Surplus	531,500	809,000	52%	277,500	3,028,700	273,100	215,500
	1,434,700	2,324,500	62%	889,800	4,093,700	865,900	828,000
<u>Expenditures</u>							
Salaries/Wages/Benefits	657,500	678,600	3%	21,100	700,100	722,400	743,400
Services	1,504,000	1,583,800	5%	79,800	1,476,800	1,547,400	1,579,600
Supplies	137,700	111,300	-19%	-26,400	92,100	97,700	99,800
Transfers to Government	61,600	61,000	-1%	-600	62,100	64,000	65,800
Amortization	238,100	249,400	5%	11,300	298,700	358,800	369,400
Capital	372,000	601,900	62%	229,900	2,965,000	210,000	150,000
To Restricted Surplus	491,300	1,136,300	131%	645,000	601,400	121,400	121,400
	3,462,200	4,422,300	28%	960,100	6,196,200	3,121,700	3,129,400
Department Net Cost	2,027,500	2,097,800	3%	70,300	2,102,500	2,255,800	2,301,400
<i>Less:</i>							
Amortization	238,100	249,400	5%	11,300	298,700	358,800	369,400
Impact on Taxation	1,789,400	1,848,400	3%	59,000	1,803,800	1,897,000	1,932,000

Revision Date: April 21, 2015

Water & Wastewater Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Rod Fraser

	Comparable		CHANGE		2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	%	\$			
<u>Revenues</u>							
User Fees	2,849,900	2,972,000	4%	122,100	3,199,900	3,073,700	3,767,300
Taxation, Spec Taxes & Front	275,000	335,000	22%	60,000	327,300	360,000	390,000
Penalties	6,300	6,900	10%	600	5,700	5,300	5,900
Government Transfers	0	347,000	100%	347,000	0	0	0
Contributed Assets	0	0	0%	0	0	0	0
Other	17,100	0	-100%	-17,100	0	0	0
Development Charges & Levies	0	0	0%	0	0	0	0
Local Improvement Charges	0	37,400	100%	37,400	25,900	20,100	14,900
From Restricted Surplus	788,400	726,000	-8%	-62,400	178,200	450,000	128,900
	3,936,700	4,424,300	12%	487,600	3,737,000	3,909,100	4,307,000
<u>Expenditures</u>							
Salaries/Wages/Benefits	501,100	592,700	18%	91,600	611,000	611,400	618,200
Services	822,000	877,700	7%	55,700	276,400	281,300	276,100
Supplies	216,900	212,900	-2%	-4,000	222,200	225,900	228,100
Interest & Bank Charges	0	0	0%	0	0	0	0
Interest on Long Term Debt	126,600	104,700	-17%	-21,900	84,400	73,900	63,900
Other	10,000	10,000	0%	0	12,500	12,500	12,500
Purchases from other Gov	1,519,900	1,590,200			1,736,700	1,884,200	2,021,300
Transfers to Government	35,000	75,000	114%	40,000	35,000	35,000	35,000
Amortization	857,000	900,100	5%	43,100	903,100	903,100	903,100
Debenture Payment	310,200	331,700	7%	21,500	223,300	224,900	184,300
Capital	0	272,000	100%	272,000	0	0	0
To Restricted Surplus	430,000	432,400	1%	2,400	570,500	595,000	902,600
	4,828,700	5,399,400	10%	500,400	4,675,100	4,847,200	5,245,100
Department Net Cost	892,000	975,100	1%	12,800	938,100	938,100	938,100
<i>Less:</i>							
Amortization	857,000	900,100	5%	43,100	903,100	903,100	903,100
Impact on Taxation	35,000	75,000	114%	40,000	35,000	35,000	35,000